



Bwrdd Iechyd Prifysgol  
Bae Abertawe  
Swansea Bay University  
Health Board

# FINANCE DEPT. PRESENTATION TO AUDIT COMMITTEE 2020/2021 DRAFT ANNUAL ACCOUNTS

Darren Griffiths  
Interim Director of Finance  
18<sup>th</sup> May 2021



Bwrdd Iechyd Prifysgol Bae Abertawe  
Tîm CYLLID  
FINANCE TEAM  
Swansea Bay University Health Board



GIG  
CYMRU  
NHS  
WALES  
Bwrdd Iechyd Prifysgol  
Bae Abertawe  
Swansea Bay University  
Health Board

1. Financial Context of the 2020/21 year and COVID Impact
2. Performance against Financial Targets
3. Analytical review of Comprehensive Net Expenditure
  - a) Expenditure on Primary Healthcare Services
  - b) Expenditure on Healthcare from Other Providers
  - c) Expenditure on Hospital & Community Health Services
  - d) Miscellaneous Income
4. Staffing Analysis
5. Analytical review of Statement of Financial Position (Balance Sheet)
  - a) Receivables, Payables & Provisions
  - b) Taxpayers Equity
6. Summary & Next Steps

The 2020/21 IMTP Financial Framework Plan	
	£m
Forecast Opening Position	28.0
Unavoidable Cost Pressures	41.4
Core Funding Uplift	-21.6
LTA Benefit	-0.4
Required Savings	47.4
Savings & Cost Containment	-23.0
2020/21 Forecast Deficit Position	24.4
2020/21 Actual Position	24.304

## COVID – Welsh Government Funding

Note 34.2	2020-21
	£000
<b>Capital</b>	
Field Hospitals, Equipment & Works	8,549
<b>Welsh Government COVID 19 Capital Funding</b>	8,549
<b>Revenue</b>	
Sustainability Funding	48,200
C-19 Pay Costs Q1 (Future Quarters covered by SF)	6,831
Field Hospital (Set Up Costs, Decommissioning & Consequential losses)	35,985
PPE (including All Wales Equipment via NWSSP)	8,644
Test, Trace, Protect (TTP)	7,362
Vaccination	4,571
Bonus Payment	14,401
Annual Leave Accrual - Increase due to Covid	11,615
Urgent & Emergency Care	3,375
Support for Adult Social Care Providers	2,905
Hospices	-
Independent Health Sector	1,044
Mental Health	666
Other Primary Care	1,603
Other	1,684
<b>Welsh Government COVID 19 Revenue Funding</b>	148,887

### Capital

- Field Hospitals = £521,000
- Equipment & Works = £8,028,000

### Sustainability Funding

- Population share allocation of the £371.4m that WG made available to HBs to support the general costs of COVID response not covered by specific allocations
- This allocation recognised the additional running costs of surge capacity, along with additional staffing, equipping, consumables and other COVID response costs.

### Test, Trace, Protect (TTP)

- Testing & Sampling (Pay & Non Pay) = £2,461,000
- NHS & LA Tracing (Pay & Non Pay) = £4,901,000

### Vaccination

- Extended Flu Programme = £893,000
- COVID-19 = £3,678,000

### Bonus Payment

£500 bonus payment (£735 gross) per staff member announced and funded by Welsh Government.

## Note 2.1 (Page 27)

### 1. Revenue Resource Performance (Statutory)

From 1<sup>st</sup> April 2014, Health Boards were required to ensure that expenditure does not exceed the aggregate of the funding allotted to it over a period of 3 financial years. Take from accounts. 2.1

	Year 1 2018/19 £000	Year 2 2019/20 £000	Year 3 2020/21 £000	Total £000
Revenue Resource Funding	1,133,300	914,561	1,071,257	3,119,118
Total Operating Expenses	1,143,179	930,845	1,095,561	3,169,585
Under/(Over) spend against Allocation	(9,879)	(16,284)	(24,304)	(50,467)
As a % of Target	0.87%	1.78%	2.27%	1.62%

**Swansea Bay University Health Board has not met its financial duty to break-even against its Revenue Resource Limit over the 3 years 2018/19 to 2020/21**

## Note 2.2 (Page 27)

### 2. Capital Resource Performance (Statutory)

From 1<sup>st</sup> April 2014, Health Boards were required to ensure that expenditure does not exceed the aggregate of the funding allotted to it over a period of 3 financial years.

	Year 1 2018/19	Year 2 2019/20	Year 3 2020/21	Total
	£000	£000	£000	£000
Capital Resource Allocation	36,447	30,901	47,984	115,332
Charge against Capital Resource Allocation	36,407	30,873	47,956	115,236
Under /(Over) Spend Against Allocation	40	28	28	96
As % of Target	0.11%	0.09%	0.06%	0.08%

**Swansea Bay University Health Board has met its duty to break-even against its Capital Resource Limit over the 3 years 2018/19 to 2020/21**

**Note 2.3 (Page 28)****3. Duty to prepare a 3 Year Plan (Statutory)**

From 1st April 2014, Health Boards were required to prepare a plan in accordance with planning directions issued by Welsh Ministers, to secure compliance with the duty, while improving the health of the people for whom it is responsible, and the provision of health care to such people, and for that plan to be submitted to and approved by the Welsh Ministers.

The process for 2020/2023 was paused in the spring and the approval process was not completed, so the approval/non-approval status of all organisations remain extant as at that point (i.e. the previous January 2019 submission).

At that point the LHB's plan was not approved and so the LHB has not therefore met its statutory duty to have an approved financial plan.

**The Health Board has therefore not met its statutory duty to have an approved IMTP for the period 2020/21 to 2022/23**

### Note 2.4 (Page 28)

#### 4. Creditor Payment (Non Statutory)

The Welsh Government requires that Health Boards pay their trade creditors in accordance with the **CBI Prompt Payment Code (PSPP)** and Government Accounting rules. The financial target is to pay 95% of these non NHS invoices (number, not financial value) within 30 days of delivery.

This service is provided to all Health Boards by NWSSP Accounts Payable Services

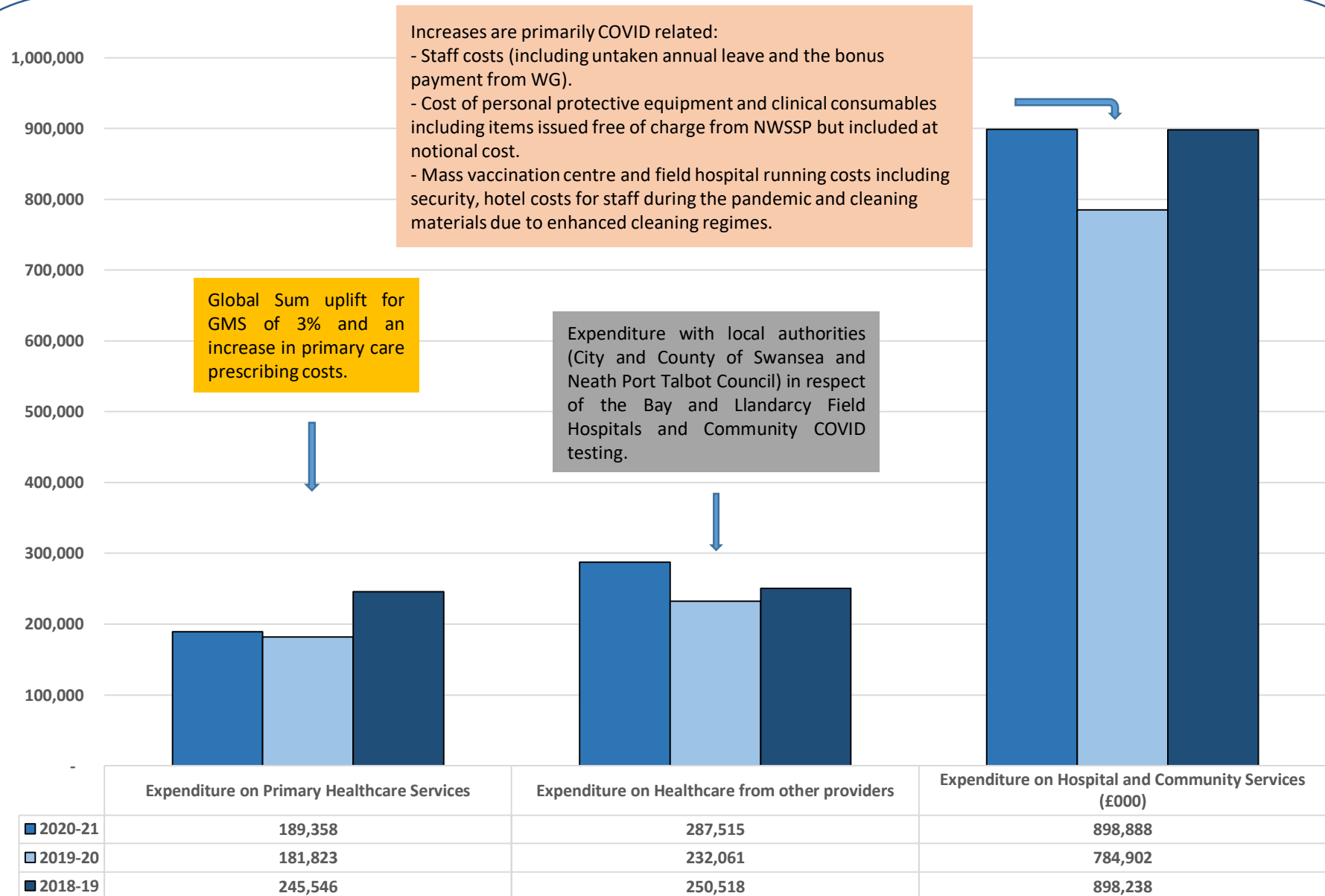
Non-NHS Invoices	2020/21	2019/20	2018/19
Total number of Invoices Paid	233,909	269,432	310,861
Total number paid within Target	219,612	254,141	2294,597
% of Invoices Paid within Target	93.9%	94.3%	94.8%

**Swansea Bay University Health Board did not achieve the best practice PSPP target for 2020/21. This was mainly due to delays in the processing of nurse bank invoices and delays in receipting of orders early in the financial year.**



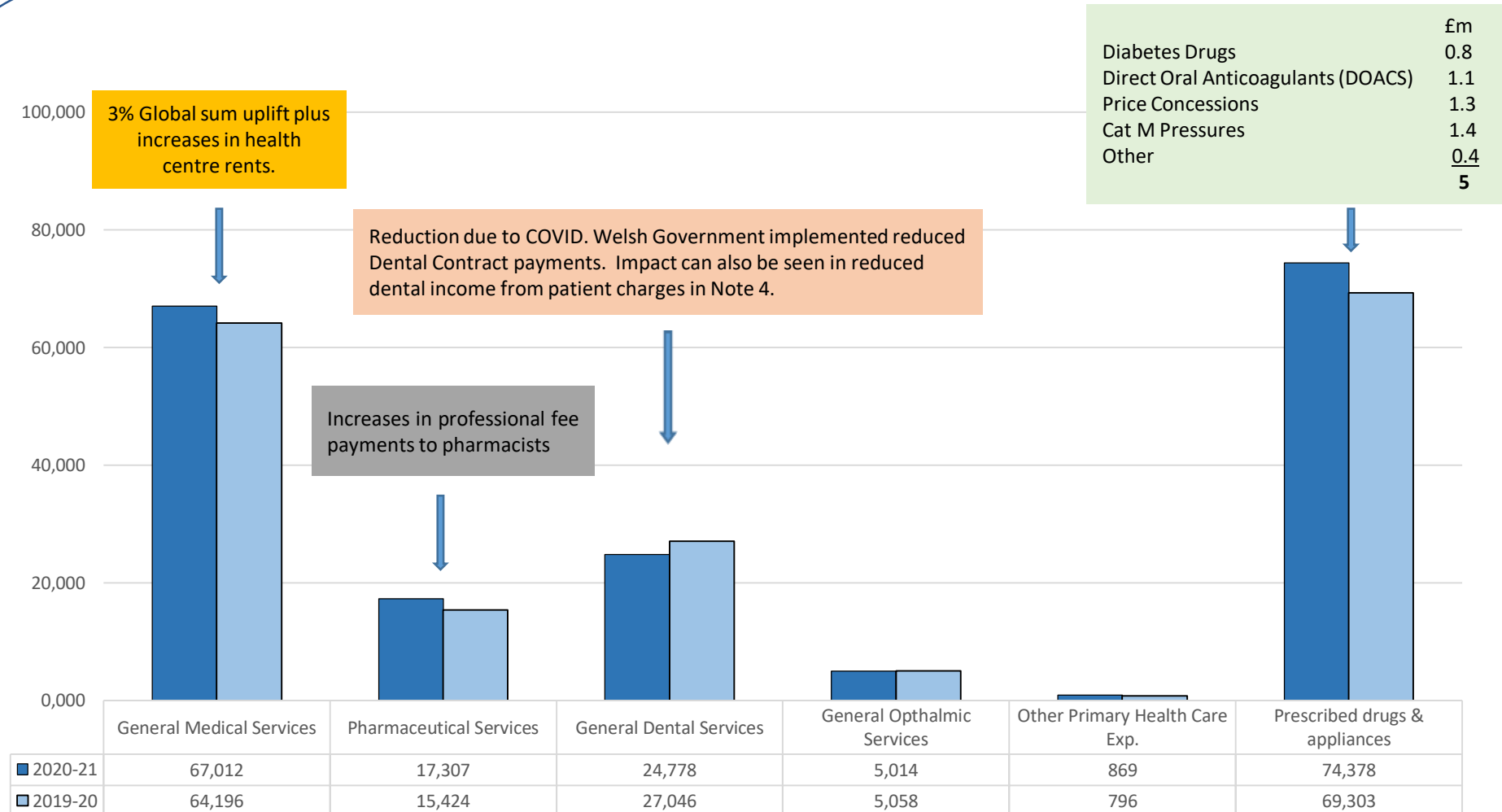
## Statement of Comprehensive Net Expenditure (SOCNE)

SOCNE (Page 2)	2020/21	2019/20	Variances	
	£000	£000	£000	%
Expenditure on Primary Health Care	189,358	181,823	7,535	4.14
Expenditure on Healthcare from Other Providers	287,515	232,061	55,454	23.9
Expenditure on Hospital & Community Health Services	898,888	784,902	133,986	17.07
<b>Sub Total</b>	<b>1,375,761</b>	<b>1,198,786</b>	<b>176,975</b>	<b>14.76</b>
Less Miscellaneous Income	-283,717	-271,930	-11,787	-4.33
<b>Net Operating Costs Before Interest and Other Gains &amp; Losses</b>	<b>1,092,044</b>	<b>926,856</b>	<b>165,188</b>	<b>17.82</b>
Other (Gains)/Losses	-33	-5	-28	-560
Finance Costs	4,975	4,926	49	0.99
<b>Net Operating Costs for the Financial Year</b>	<b>1,096,986</b>	<b>931,777</b>	<b>165,209</b>	<b>17.73</b>

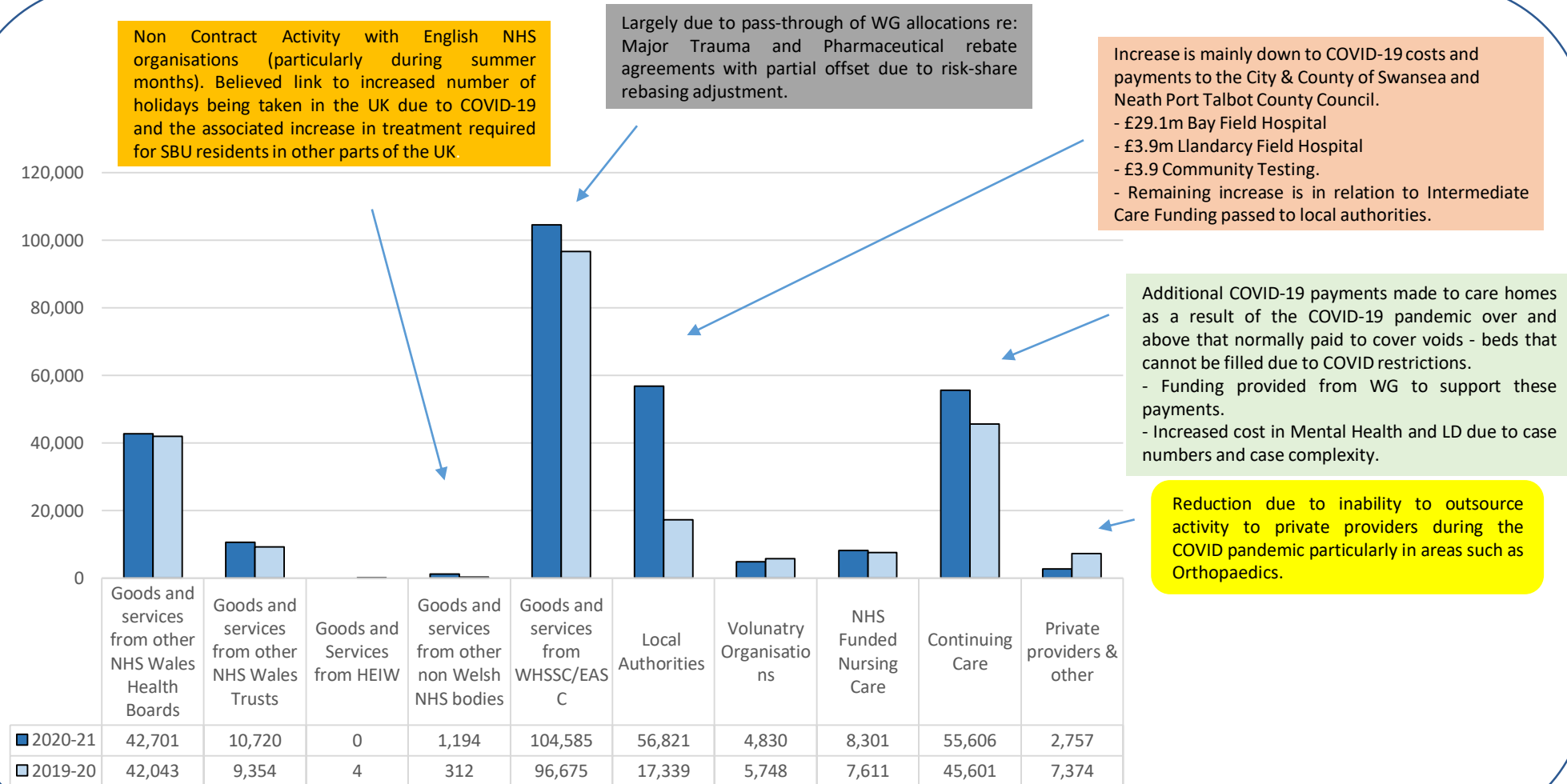


## Expenditure on Primary Healthcare Services (£000) – Note 3.1 (Page 29)

2020/21 £189m 2019/20 £182m (4.14%)



## Expenditure on Healthcare from Other Providers (£000) Note 3.2 (Page 29) 2020/21 £288m 2019/20 £232m (23.9%)



## Expenditure on Hospital & Community Health Services – Note 3.3 (Page 30)

	2020/21	2019/20
	£000	£000
Directors' costs	1,854	1,928
<b>Staff costs</b>	<b>647,055</b>	566,776
<b>Single Lead Employee - Staff Trainee Cost</b>	<b>5,746</b>	-
<b>Collaborative Bank - Staff Cost</b>	<b>149</b>	-
Supplies and Services - Clinical	134,339	119,341
Supplies and Services – General	13,486	8,468
Consultancy Services	368	349
Establishment	14,981	11,981
Transport	1,701	1,538
Premises	35,073	24,414
External Contractors	4,149	3,550
Depreciation	26,763	26,837
Amortisation	1,752	1,953
Fixed asset impairments & reversals	(577)	4,351
Audit fees	372	382
Losses, special payments and irrecoverable debts	2,510	5,503
Research and Development	4,947	4,006
Other operating expenses	4,220	3,525
<b>Total</b>	<b>898,888</b>	<b>784,902</b>

### Staff Costs

Of £80m increase, £67.2m is estimated to be due to the COVID response.

- £27m in additional hours and bank costs.
- £4.3m in agency costs.
- £0.4m in respect of retired staff returning.
- £4.8m in respect of medical and dental and nursing students utilised during COVID.
- £2.7m in respect of additional temporary staff.
- Increase of £13.281m in the untaken annual leave accrual as a result of COVID.
- £14.4m relating to the £500 bonus payment (£735 gross) per staff member.
- Impact of the pay award and other pay investments.

### Clinical Services & Supplies

Main increases are due to the impact of COVID.

- £11m in medical and surgical consumables, including £7.606m FOC issues from NWSSP.
- £0.581m of donated items from DOH.
- Planned reductions in stock due to the introduction of Omnicell cabinets.
- COVID costs also include mass vaccination centre consumables of £0.781m.
- Elective activity that **could be** undertaken during COVID saw reductions in appliance and increases in heart valve expenditure.

### General Services & Supplies

- Protective clothing (PPE) due to COVID - £4m.
- Staff uniforms & clothing for additional staff including those in mass vaccination centres.
- In cleaning costs due to enhanced cleaning regimes as a result of COVID.

### Premises

- Mass vaccination centre running costs (security costs, routine maintenance etc).
- Computer supplies such as VPN tokens etc to allow staff to work from home.

## Miscellaneous Income – Note 4 (Page 31) 2020/21 £284m 2019/20 £272m (+4.33%)

	2020/21	2019/20	Variances	
	£000	£000	£000	%
LHBs	99,758	97,753	2,005	2.05%
WHSCC/EASC	120,179	112,307	7,872	7.01%
NHS Trusts	6,251	5,120	1,131	22.09%
Health Education & Improvement	12,627	11,661	966	8.28%
Other NHS England and Scotland bodies	1,397	2,764	-1,368	-49.49%
Local Authorities	5,875	5,498	377	6.88%
Welsh Government	9,778	10,084	-306	-3.03%
Non NHS	4,043	11,320	-7,277	-64.28%
Education , Training & Research	6,788	6,886	-108	-1.57%
Charitable contributions to Expenditure & Receipt of Donated Assets	911	965	-54	-5.6%
Receipt of NWSSP COVID centrally purchased assets	7,606	-	7,606	N/A
Receipt of Government granted assets	2,097	197	1,900	964.47%
Non Patient Care Income Generation	357	676	-319	-47.19%
Deferred income released to revenue	1,528	1,384	144	10.4%
Rental Income from Operating Leases	92	479	-387	-80.79%
Other Income	4,440	4,836	-396	-8.19%
<b>Total</b>	<b>283,717</b>	<b>271,930</b>	<b>11,787</b>	<b>4.33%</b>

- Impacts of block arrangements being in place for majority of specialties.  
- Rebase of Cardiology/Cardiac/TAVI.  
- Increased funding outside main contract arrangements with significant element relating to Major Trauma Centre/Network.

- Burns income from English NHS bodies (£750k)  
- Income in respect of non contract activity(NCA)- i.e. elective patients treated from English/ Scottish NHS organisations.  
- Both factors are COVID related

Free of Charge issues from NWSSP.  
Offset to expenditure in Note 3.3

DOH donated assets

### Dental Income

- Reduction in income from patient charges.  
- Offset to this is seen in Note 3.1 in the reduction in dental expenditure as reduction in the dental contract activity due to COVID.

### Private Patient Income

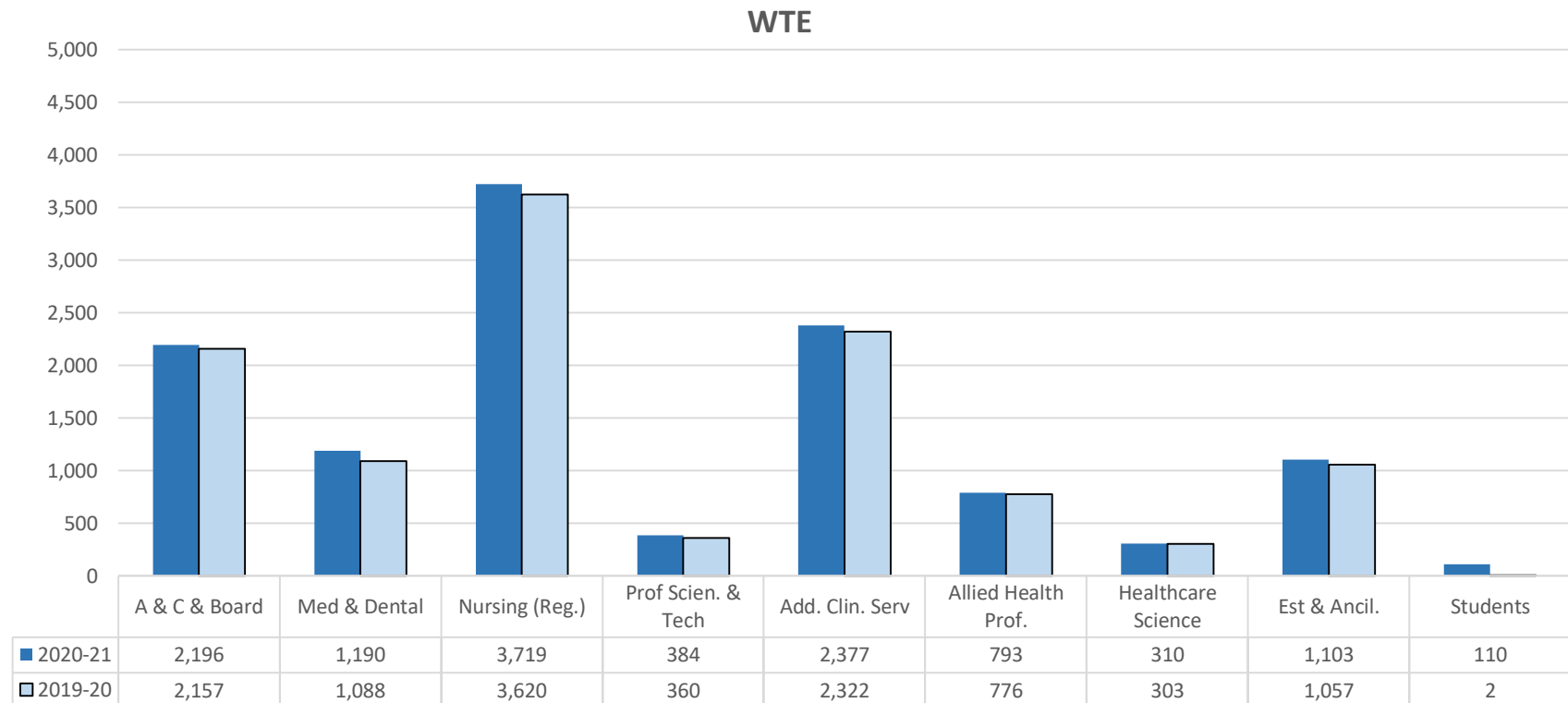
COVID limited private patient activity undertaken during 2020/21.

### Injury Cost Recovery Scheme

Linked to COVID as this income comes primarily from Road Traffic and other accidents affected by reduction in traffic during lockdowns.

- GENTIAN (SWANSEA) LTD:  
Decreased due to COVID, no rental income in 20/21 as units shut, no income expected for 9 months of 21/22.  
- AVENANCE PLC: Decrease - lease expired

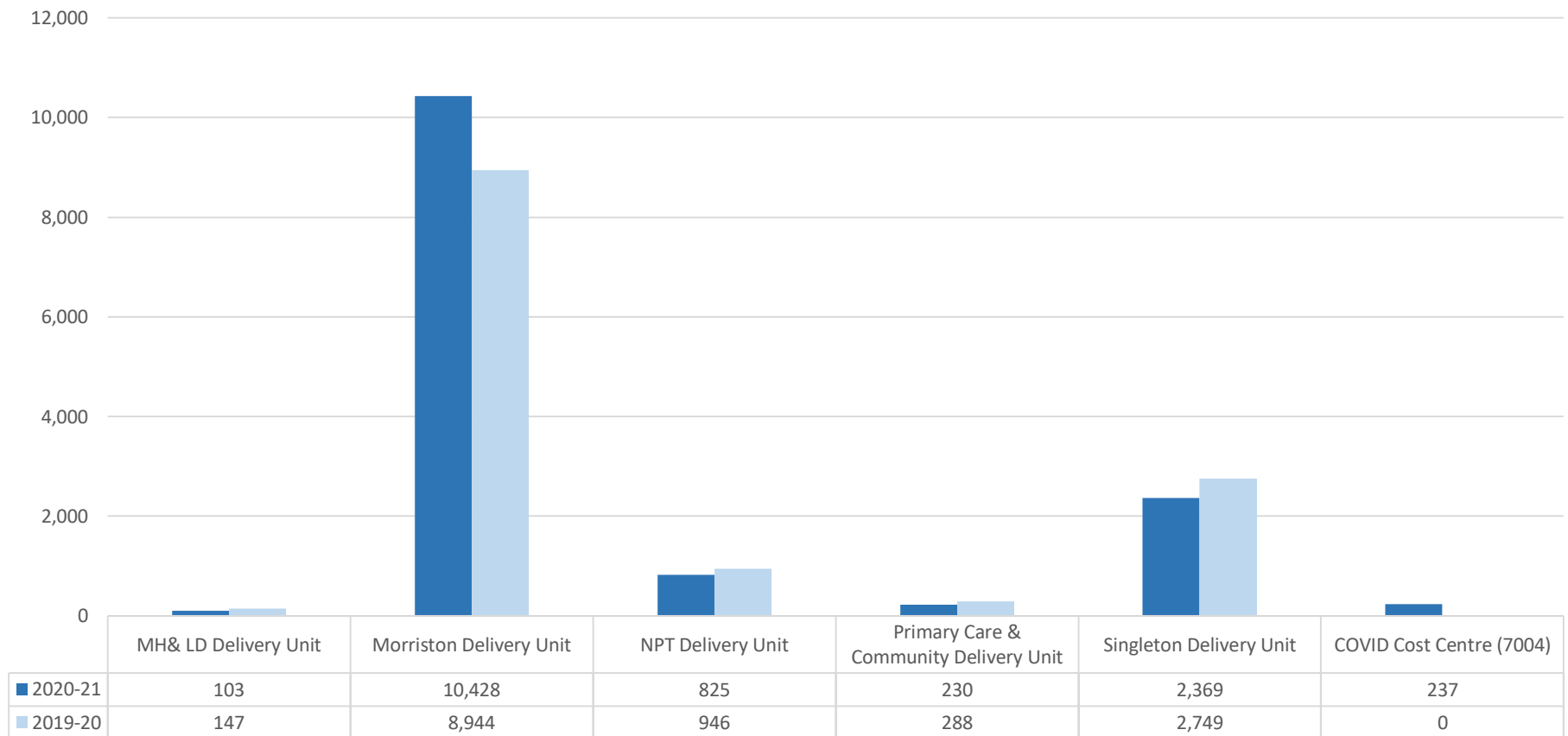
## Directors & Staff Numbers (WTE)



### Notes

- Staff numbers in 2019-20 and 2020-21 are the average of the WTE in post at the end of each month as per the manual for accounts definition.
- Staff numbers in 2020/2021 increased due to the additional temporary staff being taken on during COVID including in respect of the vaccine rollout.

## Agency Cost Comparison – Nursing, midwifery and health visiting staff by delivery unit



**Agency Nurse Costs have seen an increase in the Morrison Delivery Unit but a reduction in all other Delivery Support Units. For the COVID cost centre (7004) the costs cannot be separated out into the various Delivery Support Units.**



Statement of Financial Position (Page 4)33		31 March 2021	31 March 2020	Variance
		£000	£000	£000
<b>Non Current Assets</b>	Property, Plant & Equipment	488,388	460,560	27,828
	Intangible Assets	5,249	4,928	321
	Trade & Other Receivables	96,637	102,559	-5,922
	<b>Total Non Current Assets</b>	<b>590,274</b>	<b>568,047</b>	<b>22,227</b>
<b>Current Assets</b>	Inventories	9,415	10,012	-597
	Trade & Other Receivables	93,670	66,267	27,403
	Cash & Cash Equivalents	1,270	486	784
		104,355	76,765	27,590
<b>Non Current Assets "Held for Sale"</b>		532	475	57
	<b>Total Assets</b>	<b>695,161</b>	<b>645,287</b>	<b>49,874</b>
<b>Current Liabilities</b>	Trade & Other Payables	199,286	127,631	-71,655
	Provisions	47,019	28,761	-18,258
	<b>Total Current Liabilities</b>	<b>246,305</b>	<b>156,392</b>	<b>-89,913</b>
	<b>Net Current Liabilities</b>	<b>-141,418</b>	<b>-79,152</b>	<b>-62,266</b>
<b>Non Current Liabilities</b>	Trade & Other Payables	33,815	37,136	-3,321
	Provisions	102,490	108,301	5,811
	<b>Total Non Current Liabilities</b>	<b>136,305</b>	<b>145,437</b>	<b>9,132</b>
	<b>Total Assets Employed</b>	<b>312,551</b>	<b>343,458</b>	<b>-30,907</b>
<b>Financed By:</b>				
<b>Taxpayers Equity</b>	General Fund	273,547	310,914	-37,367
	Revaluation Reserve	39,004	32,544	6,460
	<b>Total Taxpayers Equity</b>	<b>312,551</b>	<b>343,458</b>	<b>-30,907</b>

## Key Variances – Assets (Trade &amp; Other Receivables)

## Assets

			Non Current £m	Current £m	Net Change £m
<b>Note 15 P48</b>	<b>Welsh Risk Pool Debtor</b>	<b>Clinical Negligence</b>	<b>-5.9</b>	<b>33.2</b>	<b>27.3</b>
<b>Receivables</b>	<b>Other Debtors</b>	<b>RTA Income Accrual</b>		<b>2.2</b>	<b>2.2</b>
	<b>Provision for irrecoverable debts</b>	<b>Increase in bad debt provision linked to section 117 invoices</b>		<b>-0.8</b>	<b>-0.8</b>
	<b>Welsh Health Boards</b>	<b>2019/20 included debts for LTA underperformance with Hywel Dda and Cwm Taf Morgannwg. For the 20/21 financial year LTA's operated on a block basis due to COVID so there is no under/over performance at year end.</b>		<b>-4.8</b>	<b>-4.8</b>
<b>Note 14 P47</b>	<b>Consumables</b>	<b>Planned Theatre stock reductions as part of introduction of Omnicell cabinets.</b>		<b>-0.411</b>	<b>-0.411</b>
<b>Inventories</b>	<b>Drugs</b>			<b>-0.24</b>	<b>-0.240</b>

## Key Variances – Liabilities

### Liabilities

			Non Current £m	Current £m	Net Change £m
Note 18 P51	Finance Leases & PFI Contracts	Reduction in deferred creditor, end of contract 1 year closer.	-3.3		-3.3
Payables	Non NHS Accruals	Field Hospitals, Transfer Provision of Clin Neg. & PI Cases, Annual Leave Accrual & Bonus Payment.		67.8	67.8
	Welsh Health Boards & Trusts	General reduction in creditors following a push to clear creditors in March to assist with the year-end cash position.		-1.9	-1.9
	Capital Creditors	Increase in goods received not invoiced of £2m and increase of £1.1m in outstanding invoices linked to receipt of items late in March following additional capital allocations from WG.		5.2	5.2
Note 20 P53	Clinical Negligence	Increase in the value of cases arising in year with the negative change in the discount rate leading to solicitors pushing for higher lump sums upfront thereby increasing the quantum values.	-5.9	16.9	11.0

## Clinical Negligence

	2020/21	2019/20	Movement
	£000	£000	£000
<b>Opening Provision</b>	126,574	137,578	
Arising during the year	42,094	36,001	
Utilised during the year	-20,281	-16,141	
Reversed unused	-10,806	-30,864	
<b>Closing Provision</b>	<b>137,581</b>	<b>126,575</b>	<b>11,006</b>

## Clinical Negligence – Comparison of Cases

Cases Summary								
Probability			2020/21			2019/20		
			Cases	Provisions £000	%	Cases	Provisions £000	%
1	> 95%	Certain	90	106,988	78	90	115,851	92
2	50-95%	Probable	32	30,591	22	28	10,724	8
3	6-49%	Possible	158	-	-	163	-	-
4	0-5%	Remote	16	-	-	11	-	-
5		Closed/Settled	20	-	-	26	-	-
Totals			316	137,581	100	318	126,575	100

**Taxpayers Equity – Key Variances****➤ General Fund – Reduced by £37.37mm mainly due to:**

- +£47.984m      Funding drawn down to finance the Capital Programme
- -£110.70m      **Non Cash Adjustments (Impairment & Depreciation Funding)**
- +£0.026m      Transfer from Revaluation Reserve
- +£25.321m      Notional Funding re the 6.3% Pension Increase

**➤ Revaluation Reserve – Increased by £6.46m mainly due to:**

- +£6.486m      Revaluation of Property Plant & Equipment
- -£0.026m      Release of reserves to general fund following initial valuation on completion of schemes

## 1. Subject to WAO completion of their Audit Review Work and Opinion:

The Health Board met just one financial targets:

✓ **Capital Resource Performance**

X **Public Sector Payment Policy**

X **Revenue Resource Performance**

X **3 Year Approved IMTP**

## 2. Income & Expenditure has been analysed over the main headings with key variances between the 2 years explained.

## 3. Meeting of Audit Committee on Monday, 7<sup>th</sup> June 2021 to review the Audited Accounts & receive the ISA 260 Report from Wales Audit Office

## 4. Meeting of the Health Board on Monday, 7<sup>th</sup> June 2021 to adopt Audited Accounts

## 5. Submission of Audited Accounts to Welsh Government on Friday, 11<sup>th</sup> June 2021

## 6. Auditor General for Wales Opinion & Sign Off on Tuesday, 15<sup>th</sup> June 2021

## 7. Accounts laid before National Assembly for Wales is planned for Wednesday 16<sup>th</sup> June 2021

## 8. Accounts included within the Annual Report issued at Health Board AGM (July)