





| | | Agenda Item | 4.2 (i) |
|-------------------------------|--|-------------|---------|
| Freedom of Information Status | | Open | |
| Reporting Committee | Audit Committee | | |
| Author | Claire Mulcahy, Corporate Governance Officer | | |
| Chaired by | Martin Sollis, Non-Officer Member | | |
| Lead Executive Director (s) | Pam Wenger, Director of Corporate Governance | | |
| Date of last meeting | 15 July 2019 | | |

Summary of key matters considered by the committee and any related decisions made.

Internal Audit Progress and Assignment Summary

The committee raised their concern with regards to the Safe Water Management assignment which had been given a *limited assurance* rating. Members felt that this posed a significant risk to the health board. They were informed that immediate action was being taken within the Estates department. The committee requested a full update report at the next meeting and the item was formally referred into the Health and Safety Committee for monitoring.

Key risks and issues/matters of concern of which the board needs to be made aware:

Health Board Risk Register

Executive Leads were asked to attend the committee in order to provide further information and assurance on the health board's top risks. Updates were provided on the following;

- (i) Unscheduled Care Pressures Members were informed that the risk had increased from 16 to 20 on the risk register. The organisation would not usually be in escalation during the summer months and it was causing significant operational and financial pressures in many areas of the health board. The committee were assured that there were a number of improvement plans underway to improve the position and that that risk levels were slowly decreasing in areas such as ambulance handovers.
- (ii) Workforce and OD Capacity The committee were informed that the risk currently had a rating of 20 and had been at this level for some time. There was insufficient capacity within the Workforce and OD function to support and deliver the strategic and operational workforce agenda, plans and priorities of the health board. Members concurred that this was a key business risk and this needed prioritisation at board level.

• Finance Update

Members heard that at the end of quarter one the financial position had further deteriorated by £1.495m. Key cost drivers facing the board were diseconomies of scale following the Bridgend boundary change, unscheduled care pressures, increased continuing healthcare activity and slippage against savings plans. Current spend for unscheduled care pressures

was £300K per month and the surge capacity reserves for winter were having to be used early. Members agreed that the financial position was an organisation wide issue and difficult decisions would need to be made in order to deliver a balanced position. There would need to be serious consideration made in terms of appropriate disinvestment, ensuring that services were more cost effective at the same time as improving quality. Members felt that recovery plan options would need consideration by the Board.

Delegated action by the committee:

Hosted Agencies Governance Arrangements - The committee were content to approve the proposal for the future governance arrangements for the hosted agencies. It was agreed that the governance arrangements could be scrutinized as part of the main board committee structures, therefore it was practical to stand down the sub committees for the Emergency Medical Retrieval and Transfer Service and the NHS Delivery Unit.

Main sources of information received:

The following reports were received with no significant issues raised:

- Raising Concerns Update Report
- Board Assurance Framework
- Governance Work Programme
- Post Payment Verification Update Report
- Wales Audit Office Progress Report
- Audit Registers and status of recommendations
- Single Tender actions and quotations
- Local Counter Fraud Progress Report
- Register of Declarations of Interest
- Hospitality Register
- Information Governance Group Update
- Organisation Annual Report

Highlights from sub-groups reporting into this committee:

Nil.

Matters referred to other committees

The following item was formally referred in the Health and Safety Committee;

- Internal Audit Report : Safe Water Management

Date of next meeting 19 September 2019