

Bwrdd Iechyd Prifysgol Bae Abertawe Swansea Bay University Health Board



| Meeting Date                | 24 <sup>th</sup> Septemb  |                    | 2020 Agenda Item |              |  |  |
|-----------------------------|---|--------------------|------------------|--------------|--|--|
| Report Title                |   | overnance Rep      |                  |              |  |  |
| Report Author               | Leah Joseph, Corporate Governance Officer   |                    |                  |              |  |  |
| Report Sponsor              | Pam Wenger, Director of Corporate Governance  |                    |                  |              |  |  |
| Presented by                | Pam Wenger  | , Director of Corp | oorate Governar  | nce          |  |  |
| Freedom of                  | Open  |                    |                  |              |  |  |
| Information                 |   |                    |                  |              |  |  |
| Purpose of the              | To report on a  | corporate govern   | ance matters a   | rising since |  |  |
| Report                      | the previous meeting.   |                    |                  |              |  |  |
| Key Issues                  | <ul> <li>There are a number of corporate governance matters which have to be reported to the board as a regular item in-line with standing orders. This report encompasses all such issues as one agenda item.</li> <li>The Board is asked to receive the updates in relation to : <ul> <li>Matters considered In-Committee;</li> <li>Affixing the Common Seal;</li> <li>Welsh Health Circulars;</li> <li>Business Cycle;</li> <li>Socio-Economic Duty;</li> <li>Board and Committee arrangements.</li> </ul> </li> </ul> |                    |                  |              |  |  |
| Specific Action             | Information   | Discussion         | Assurance        | Approval     |  |  |
| Required                    |   |                    |                  | $\boxtimes$  |  |  |
| (please choose one<br>only) |   |                    |                  |              |  |  |
| Recommendations             | <ul> <li>Members are asked to:</li> <li>NOTE the report</li> <li>APPROVE the proposal to return board and committee arrangements to the schedule set prior to Covid-19</li> </ul>   |                    |                  |              |  |  |

# **CORPORATE GOVERNANCE REPORT**

# 1. INTRODUCTION

To report on corporate governance matters arising since the previous meeting.

### 2. BACKGROUND

There are a number of corporate governance matters which have to be reported to the board as a regular item in-line with standing orders. This report encompasses all such issues as one agenda item.

## 3. GOVERNANCE AND RISK ISSUES

#### i. Matters Considered In-Committee

In accordance with standing orders, the health board is required to report any decisions made in private session, to the next available public meeting of the board.

The following items during the in-committee board session in July 2020:

- Key Issues Report from In-Committee Board Committee meetings

   a report on key issues discussed at recent meetings was received for assurance.
- Transcutaneous aortic valve insertion (TAVI) an update report was received for assurance.
- WHSSC Joint Committee The minutes of the in-committee of the Welsh Health Specialised Services Committee (WHSSC) joint committee were received.
- Finance Report As part of the COVID-19 response, a finance report was received.
- Chair's Actions Two separate actions were received for ratification.
- **Staffside update –** a verbal update was received in respect of staffside under matters arising.

#### ii. Affixing the Common Seal

In-line with standing orders, a routine report on documents to which the common seal has been affixed is required. Attached at **appendix 1** are details taken from the seal register. The Corporate Governance Team are currently reviewing the process regarding affixing the common seal.

#### iii. Welsh Health Circulars (WHCs)

Welsh Government issues WHCs around specific topics. The WHCs set out in **appendix 2** have been received since the last meeting and are available via the <u>Welsh Government website</u>, where further details as to the risks and governance issues are available.

#### iv. Board Business Cycle

At each meeting, the board receives copy of its business cycle which outlines the business planned for each meeting. This is at **appendix3**.

#### v. Socio-Economic Duty

On 16<sup>th</sup> July 2020, the Deputy Minister and Chief Whip confirmed that with effect from 31<sup>st</sup> March 2021, the Welsh Government would be commencing the Socio-Economic Duty (the Duty). This involves enacting Section 1 (Parts 1 to 3) of the Equality Act 2010 (the 2010 Act), and is intended to encourage better decision making and ultimately deliver better outcomes for those who are socio-economically disadvantaged.

In summary, the statutory requirement of the Duty places a legal responsibility on relevant public bodies to have due regard to the need to reduce inequalities of outcome resulting from socio-economic disadvantage when taking strategic decisions. The Duty does not establish socio-economic status as a protected characteristic under the terms of the 2010 Act. However If an individual or group feel that a relevant body has failed to comply with the Duty, and that this failure has resulted in a decision which has adversely effected their interests, they may be able to bring a judicial review claim against that body.

The Welsh Government has produced non-statutory guidance aimed at helping relevant public bodies (including NHS Wales Health Boards) who are expected to be captured by the duty. A final list of relevant public bodies will be published in the Regulations and corresponding statutory guidance, to be issued alongside the commencement of the Duty.

It is intended that the requirements of the Duty will be embedded alongside existing systems and processes for undertaking impact assessment and engagement, and will form an integral part of the implementation of our Strategic Equality Plan and Equality Objectives.

#### vi. Board and Committee arrangements

On 1<sup>st</sup> April 2020, chair's action was taken to streamline the board and committee arrangements to reduce the pressure on the organisation. Specifically this meant moving to monthly board meetings lasting no more than three hours and bi-monthly Audit and Quality and Safety committees focussing on Covid-19 and essential services. All other committees were stood down. As the health board started to move into its recovery phase, governance arrangements started to do the same, with an agreement in June 2020 to instate the majority of committees but on a less frequent scale with reduced agendas. It is now proposed that board and committee arrangements return to the schedule set prior to Covid-19 (set out below) but for committee meetings to last no more than two hours with the exception of Audit Committee which will be three hours.

| Meeting                             | Schedule   |
|-------------------------------------|--|
| Board                               | Bi-monthly formal meetings with board development sessions in between. |
| Quality and Safety Committee        | Monthly.   |
| Audit Committee                     | Bi-monthly.  |
| Performance and Finance Committee   | Monthly.   |
| Health and Safety Committee         | Quarterly.   |
| Workforce and OD Committee          | Bi-monthly.  |
| Charitable Funds Committee          | Quarterly.   |
| Mental Health Legislation Committee | Quarterly.   |

## 4. FINANCIAL IMPLICATIONS

There are no financial implications arising within this report.

## 5. RECOMMENDATIONS

Members are asked to:

- **NOTE** the report
- **APPROVE** the proposal to return board and committee arrangements to the schedule set prior to Covid-19

| Governance and   | d Assurance  |                  |  |  |  |
|--|--|------------------|--|--|--|
|  | Supporting better health and wellbeing by actively empowering people to live well in resilient communities | promoting and    |  |  |  |
|  | Partnerships for Improving Health and Wellbeing  | $\boxtimes$      |  |  |  |
| (please choose)  | Co-Production and Health Literacy  |                  |  |  |  |
|  | Digitally Enabled Health and Wellbeing   |                  |  |  |  |
|  | Deliver better care through excellent health and care servic   | es achieving the |  |  |  |
|  | outcomes that matter most to people  |                  |  |  |  |
|  | Best Value Outcomes and High Quality Care  |                  |  |  |  |
|  | Partnerships for Care  |                  |  |  |  |
|  | Excellent Staff  |                  |  |  |  |
|  | Digitally Enabled Care   |                  |  |  |  |
|  | Outstanding Research, Innovation, Education and Learning   |                  |  |  |  |
| Health and Care  |  |                  |  |  |  |
|  | Staying Healthy  |                  |  |  |  |
|  | Safe Care  |                  |  |  |  |
|  | Effective Care   |                  |  |  |  |
|  | Dignified Care   |                  |  |  |  |
|  | Timely Care  |                  |  |  |  |
|  | Individual Care  |                  |  |  |  |
|  | Staff and Resources  | $\square$        |  |  |  |
|  | and Patient Experience   |                  |  |  |  |
|  | al is applied to legal and official documents which de   | •                |  |  |  |
| <b>.</b>   | sses and systems to enhance the way in which the   |                  |  |  |  |
|  | oport and patients. In addition, Welsh health circulars  |                  |  |  |  |
| guidance and inf   | ormation relating to changes in process or services  | which work to    |  |  |  |
| enhance services   | S.   |                  |  |  |  |
| <b>Financial Implic</b>  | ations   |                  |  |  |  |
| There are no fina  | incial implications associated with this report.   |                  |  |  |  |
| Legal Implicatio   | ns (including equality and diversity assessment)   |                  |  |  |  |
|  | al is primarily used to seal legal documents such as tra   | nsfers of land.  |  |  |  |
|  | s and other important/key contracts. The seal may on   |                  |  |  |  |
|  | oard or committee of the board has determined it shall   |                  |  |  |  |
| under seal, or if a transaction to which the document relates has been approved by   |  |                  |  |  |  |
| the board or committee of the board. Any legal implications relating to Welsh health   |  |                  |  |  |  |
| circulars would be identified in the individual documents.   |  |                  |  |  |  |
| Staffing Implica   |  |                  |  |  |  |
|  | fing implications contained within this report.  |                  |  |  |  |
|  | blications (including the impact of the Well-bei   | ng of Future     |  |  |  |
| Generations (Wa  |  |                  |  |  |  |
|  |  | ing to changes   |  |  |  |
| Welsh health circulars provide advice, guidance and information relating to changes<br>in process or services which work to enhance the way in which NHS Wales |  |                  |  |  |  |
| organisations function and would therefore potentially have individual long-term   |  |                  |  |  |  |
| impacts.   |  | adai iong-tenni  |  |  |  |
|  | This report is a standard item on the board's busin  |                  |  |  |  |
| Report History   | This report is a standard item on the board's busine   | ess cycle.       |  |  |  |
| Appendices   | Appendix 1 - Affixing of the common seal   |                  |  |  |  |
|  | Appendix 2 – Welsh Health Circulars  |                  |  |  |  |
| Appendix 3 – Board business cycle  |  |                  |  |  |  |

# Appendix 1

# **REGISTER OF SEALINGS**

| Document<br>Number | Date Signed | Document Details  |
|--------------------|-------------|---|
| 36/20              | 17.07.20    | Mother & Baby Unit Tonna Hospital   |
| 37/20              | 04.08.20    | Morriston Hospital Carrier Chiller No 4 Compound 3  |
| 38/20              | 04.08.20    | Licence for Access & Carrying out Drainage works / Garngoch<br>Hospital -<br>Overage Deed relating to Parc Mawr Development Site<br>Penllergaer |
| 39/20              | 04.08.20    | OPD CCU Beds Morriston  |
| 40/20              | 07.08.20    | Collaboration Agreement relating to the provision of a Field/Surge Hospital at the Llandarcy Academy of Sport                                   |
| 41/20              | 01.09.20    | Morriston clinic plant room refurbishment   |

# Appendix 2

| WILLC number and title  | Dete             |   |  |  |  |
|---|------------------|---|--|--|--|
| WHC number and title  | Date<br>received | Recipients  |  |  |  |
| WHC (2020) 012 Clinical Assessment<br>of COVID-19 in the Community                      | 04/08/20         | GP Senior Partners and<br>Practice Managers GP<br>Out of Hours 111 WAST<br>ambulatory teams   |  |  |  |
| WHC (2020) 013<br>The National<br>Influenza<br>Immunisation<br>Programme<br>2020-21 (2) | 14/08/20         | General<br>Practitioners<br>Community<br>Pharmacists<br>Immunisation<br>Leads, Health<br>Boards/Trusts<br>Chief Executives,<br>Health<br>Boards/Trusts<br>Medical Directors,<br>Health<br>Boards/Trusts<br>Nurse Executive<br>Directors, Health<br>Boards/Trusts<br>Chief Pharmacists,<br>Health<br>Boards/Trusts<br>Directors of Public<br>Health, Health<br>Boards<br>Directors of<br>Maternity<br>Services, Health<br>Boards<br>Directors of<br>Maternity<br>Services, Health<br>Boards<br>Directors of<br>Workforce and<br>Organisational<br>Development,<br>Health<br>Boards/Trusts<br>Directors of<br>Workforce and<br>Organisational<br>Development,<br>Health<br>Boards/Trusts<br>Directors of<br>Primary,<br>Community and |  |  |  |

| Mental Health,<br>Health Boards<br>Chief Executive,<br>Public Health<br>Wales<br>Executive Director<br>of Public Health<br>Services, Public<br>Health Wales<br>Nurse Director,<br>Public Health<br>Wales<br>Head Vaccine<br>Preventable<br>Disease<br>Programme, |
|--|
| Programme,<br>Public Health<br>Wales   |

| Health Board Work Programme                |  |         |      |      |        |           |          |         |       |
|--|--|---------|------|------|--------|-----------|----------|---------|-------|
|  |  |         |      |      |        |           |          |         |       |
|  |  |         |      |      |        | er        | ۲.       |         |       |
|  |  |         |      |      | st     | September | November | ry      | -     |
|  |  | ~       | e    | >    | August | pte       | ver      | January | March |
| Торіс                                      | Lead                                       | May     | June | July | Au     | Se        | Ň        | Jar     | Ма    |
|  | Prelimary Matters                          | S       | •    |      | •      |           |          |         |       |
| Patient Story                              | Director of Nursing and Patient Experience |         |      |      |        |           |          |         |       |
| Minutes of the Previous Meeting            | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Action Log                                 | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Chair's Report                             | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Chief Executive's Report                   | Chief of Staff                             |         |      |      |        |           |          |         |       |
|  | Quality, Safety and Perfo                  | ormance |      |      |        |           |          |         |       |
| Covid-19 Update                            | Director of Public Health                  |         |      |      |        |           |          |         |       |
| Quartely Plans                             | Director of Strategy                       | Q1      |      | Q2   |        | Q3        |          |         |       |
| Recovery, Learning and Innovation          | Director of Transformation                 |         |      |      |        |           |          |         |       |
| Test, Trace and Protect                    | Director of Strategy                       |         |      |      |        |           |          |         |       |
| Committee Key Issue Reports                | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Financial Position                         | Director of Finance                        |         |      |      |        |           |          |         |       |
| Peformance Report                          | Director of Finance                        |         |      |      |        |           |          |         |       |
| Nurse Staffing Levels (Wales) Act 2016     | Director of Nursing and Patient Experience |         |      |      |        |           |          |         |       |
| Annual Quality Statement                   | Director of Nursing and Patient Experience |         |      |      |        |           |          |         |       |
| TAVI                                       | Medical Director                           |         |      |      |        |           |          |         |       |
| Annual Accounts                            | Director of Finance                        |         |      |      |        |           |          |         |       |
|  | Strategic Items                            |         |      |      |        |           |          |         |       |
| Winter Plan                                | Chief Operating Officer                    |         |      |      |        |           |          |         |       |
| Annual Plan / IMTP                         | Director of Strategy                       |         |      |      |        |           |          |         |       |
| Transformation Programme                   | Director of Transformation                 |         |      |      |        |           |          |         |       |
| Digital Services                           | Associate Director of Digital Services     |         |      |      |        |           |          |         |       |
| Discretionary Capital Plan                 | Director of Strategy                       |         |      |      |        |           |          |         |       |
| Budget and Financial Allocations           | Director of Finance                        |         |      |      |        |           |          |         |       |
| NHS Wales Partnerships                     | Director of Strategy                       |         |      |      |        |           |          |         |       |
| External Partnerships                      | Director of Strategy                       |         |      |      |        |           |          |         |       |
| Local Partnership Forum Report             | Director of Workforce and OD               |         |      |      |        |           |          |         |       |
| Health Professionals' Forum Report         | Director of Therapies and Health Science   |         |      |      |        |           |          |         |       |
| Stakeholder Reference Group Report         | Director of Nursing and Patient Experience |         |      |      |        |           |          |         |       |
| Partnership Framework                      | Director of Strategy                       |         |      |      |        |           |          |         |       |
| Emergency Planning                         | Director of Strategy                       |         |      |      |        |           |          |         |       |
|  | Governance                                 |         |      |      |        |           |          |         |       |
| Risk Register                              | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Committee Key Issue Reports                | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Corporate Governance Issues                | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Welsh Language Services                    | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Review of Standing Orders                  | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Organisational Annual Report               | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Accountability Report                      | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| WAO Structured Assessment and Audit Letter | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| SIRO Annual Report                         | Director of Corporate Governance           |         |      |      |        |           |          |         |       |
| Primary Care Annual Report                 | Chief Operating Officer                    |         |      |      |        |           |          |         |       |
| Carers Annual Report                       | Director of Nursing and Patient Experience |         |      |      |        |           |          |         |       |
| Research and Development Annual Report     | Medical Director                           |         |      |      |        |           |          |         |       |
| Director of Public Health Annual Report    | Director of Public Health                  | 1       |      |      |        |           |          |         |       |