





Meeting Date	05 July 2022		Agenda Item	4.1			
Report Title	Health & Safety Operational Group Key Issues Report						
Report Author	Mark Parsons	Mark Parsons, Assistant Director of Health & Safety					
Report Sponsor	Darren Griffith	ns, Director of Fi	nance & Perforn	nance			
Presented by	Mark Parsons	s, Assistant Direc	ctor of Health &	Safety			
Freedom of Information	Open						
Purpose of the Report	the business	The purpose of this report is to update the Committee on the business discussions of the Health and Safety Operational group meeting 2 nd February 2022.					
Key Issues	 The Health and Safety Operational group meet on a quarterly basis and reports to the Health & Safety Committee. Overview of service group and support services exception reports. Electrical safety deep dive. Estates discipline updates PPE update 						
Specific Action	Information	Discussion	Assurance	Approval			
Required (please choose one only)							
Recommendations	Members are asked to: NOTE the report						

HEALTH & SAFETY OPERATIONAL GROUP REPORT

1. INTRODUCTION

The purpose of this report is to update the Committee on the business discussions of the Health & Safety Operational Group meeting on 11th May 2022.

2. BACKGROUND

The Health and Safety Operational Group report is intended to summarise the business discussions and key issues identified.

2.1 HEALTH & SAFETY OPERATIONAL GROUP MEETING 11th MAY 2022

a. Health & Safety Operational Group

In line with the Health & Safety Operational group terms of reference reports were received from all service groups using a standard report template. The meeting was via teams to adhere to social distancing and minimise unnecessary travel.

b. Service Group Director & Cross Cutting Services Updates

Individual Service Group Director Representatives provided updates on health and safety issues within their respective areas. Health and Safety updates were also received from Estates, Support Services, Security and HQ Corporate departments. There is also a section specifically for our trade union colleague's topics. Key elements are set out in the table below:

Item	Comments
NPTH/Singleto n Service Group (NPTSSG): Singleton	 Attendance at the service group meeting is positive, with representation increased with the inclusion of medical records. New risks added: 5th bed in bays on acute medical wards to increase capacity Surgical services end of life equipment Medicine DMARD & Biological monitoring SCBU mobile imagine unit outdated Staffing gap pharmacy re complex cardiac speciality Children services staffing shortages community service MIU waiting area SAU environment and flow
	 Current risks identified Singleton: Cladding – cladding remains as one of the main risks for the Singleton Site, this has an impact on operational services. Due to the discovery of asbestos and expert investigations, the project is now scheduled to be completed March 2024. There is a Singleton Hospital Project Board Group that oversee the project and meet at least quarterly basis Other risks include: Health care acquired transmission of COVID-19 Insufficient isolation facilities

Item Comments

- Staffing shortages particularly SAU (Workforce & OD) there has been some improvements, however, remains a risk
- Lack of storage for equipment (Beds Trolleys etc)
- Decanting of wards (45 beds lost as part of decant for cladding works) is challenging with the increase in staff shortages through COVID-19 related absences
- Staffing & retention of staff
- Inappropriate attendance at MIU
- Unavailability of timely transfers from MIU to ED
- Physical distancing is regularly monitored, and actions updated where required.
- COVID-19 risks continue to be monitored and changes implemented where necessary.
- On-going management of fire with the changes required to facilitate the cladding works.

Fire:

- Fire compartmentation surveys continue to be undertaken, with a report expected in Q1 2022/23.
- Fire risk assessments compliance remain at 100%.
- Working with the fire team to increase the number of fire wardens. Reviewing and update fire pans.

Mandatory training compliance:

industry training compilaries.							
Course	Target %	Actual %	Compliance				
Fire Safety	85	80					
Health & Safety	85	83					
Manual Handling	85	79					
Violence & Aggression	85	90					

Systems are in place to increase mandatory training compliance to achieve minimum 85% target.

- No PPE issues raised.
- Capital works on fire door replacement in the OPD (Singleton) area have been completed.
- Security overnight continues, with temporarily funding and is continually reviewed.
- Acute medical redesign works, this has workforce challenges and being worked through as part of the centres of excellence. Also, various capital works taking place, adding to an already busy hospital environment.
- Incidents to staff Q4 2021/22
 - 1 RIDDOR incidents (over 7 day injury)

103 incidents to staff

- 4 Slips/trips & falls
- 72 V&A/Behaviour

Item	Comments					
	 2 Exposure to Envi 	ironmental	Health Ha	zard		
	- 6 sharps					
	- 8 Manual Handling					
	- 3 Struck/trapped by object					
	- 4 Noise					
	- 4 Fire (unwanted signals)					
	There has been an increase in V&A incidents overall.					
	Compartmentation survey is in the 'find and fix' review with anticipated completion date now end of March 2021 with a further update in Q1 2022/23. Working with the fire team to review and update fire plans and auditing the ski sheets. • Regular H&S walkabouts, these are supported by PFI partners and H&S colleagues. • As part of the redesign of services, NPTH will become a centre of excellence for orthopaedics, number of capital projects identified, with works progressing with capital and PFI partners.					
		-		•		
Morriston Unit	Work continues reviewing ligature risk assessments. There was no representative at the meeting due to A/Land operational pressures, however, a report was submitted.					
	 The service group has identified new risks: Inappropriate admissions to OPAS unit out of hours causing risk to patient safety. 					
	Avoidable harm due to lack of timely assessment and treatment for emergency patients – Risk of increased mortality and morbidity as a direct consequence of ED overcrowding.					
	CAMHS – Avoidable harm and poor patient experience due to limited service for a timely health assessment for children and young people attended with mental health crisis (March 22).					
	Other H&S risks on the risk register, these are continually reviewed					
	COVID-19 risks continue to be monitored and changes implemented					
	where necessary.					
	Staff shortages due to COVID-19 are stabilising but remain a risk.					
	Staff nosocomial transmission on the risk register (score 16) reflects					
	the increase in incidents reported.					
	Training is being maintained where possible and current compliance					
	for H&S related training, with action plans in place to improve training compliance.					
	training compliance.					
	Mandatory training compliance:					
	Course	Target %	Actual %	Compliance		
	Fire Safety	85	80			
	Health & Safety	85	83			
	Manual Handling	85	69			
	Violence & Aggression	85	78			

Item	Comments
	Working with the fire team to increase the number of fire wardens.
	Reviewing and update fire pans.
	No PPE issues reported.
	Physical distancing continues to be monitored and changes
	implemented where required.
	Staff incidents have remained stable overall, approx. 60 per month,
	this is being actively monitored and identified multiple incidents
	involving same staff. Appropriate support is in place and lessons
	identified are implemented and shared across the service group to
	see if this will influence changes and reduce incidents. Various
	methods are being worked through to ensure appropriate support is
	in place, this includes training to meet the demands of the changing
Drivens	patient acuity.
Primary and Community	Primary and Community provided apologised for not submitting a report, Following the appointment of a Head of Operations who is
Care Service	report. Following the appointment of a Head of Operations who is working with the Assistant Director of Health & Safety to further
Group	develop their H&S group governance structure, with the first of the
Croup	new format scheduled for late May 2022. MP to present the H&S
	governance structure for the SG to discuss and adopt going forward.
	Future reports will follow the report structure currently in place for
	the service groups.
	One of the areas being discussed in the meeting will be building/site
	roles and responsibilities.
Mental Health	Confirmation that the last service group H&S meeting took place on
& Learning	1/2/22, with good attendance from the various services. The March
Disabilities	meeting was postponed due to COVID-19.
Service Group	There is one new risk: Personal safety alarms for Caswell Clinic.
	Other risks continue to be monitored/reviewed on a regular basis,
	last review was 9 May 2022. Caswell CCTV and Llynfi training
	facility risks have been closed.
	COVID-19 risks continue, with action plans in place to monitor
	control measures and make changes where necessary.
	 Physical distancing continues to be monitored and changes implemented where required.
	 There are 9 risks under H&S, with 5 placed on the risk register
	between 2015 – 201, SG monitors, manages and update these on a
	regular basis.
	Risks are being monitored locally, with controls in place to mitigate
	as far as is reasonably practicable.
	No PPE issues reported.
	Incidents to staff for quarter 1
	- 5 RIDDOR's reported
	238 Incidents to staff
	- 159 resulted in no harm
	- 72 resulted in low harm
	- 6 resulted in moderate harm
	- 1 resulted in severe harm

Item	Comments					
	Training is being main	tained whe	ere possible	e and current compliance		
	for H&S related training					
		1	T	,		
	Course	Target %	Actual %	Compliance		
	Fire Safety	85	84			
	Health & Safety	85	86			
	Manual Handling	85	82			
	Violence & Aggression	85	92			
	Programmes in place to c	ontinue im	provemen	ts in compliance		
	NPTH and some L&DFire risk assessment of	premises,	these will			
	pace.A number of fire wards increasing FW numbe			•		
	, •			and will be approved at		
	The SG have developed the second through the s	ed and imp	olemented	robust governance		
	structure in relation to	reducing r	estrictive p	oractices		
HQ Baglan	 KM provided apologise for the meeting and submitted the report. HQ H&S meeting last held on 24th January 2022, with good attendance. Existing risks for HQ: Aging ventilation system. COVID-19 risks continue, with action plans in place to monitor control measures and make changes where necessary. Physical distancing continues to be monitored and changes 					
	implemented where required.					
	 New ways of working being introduced at HQ, with a blended approach, with directorates/teams managing their dedicated areas. HQ health and safety group have no immediate H&S concerns. 					
Estates	DK presented the estates report covering a number of specialist areas:					
Management	 Medical Gases Electrical services Ventilation Fire Decontamination Asbestos Overall the estates department have a number of vacancies that are					
	impacting of the ability of					
	Medical gases:					
	 AP's appointed for Mo AP for Morriston still re 		Singleton	Hospitals, with additional		

Item Comments Authorised Engineer has undertaken an audit identifying a number of actions. An action plan has been developed to address these. Training is being developed to equip senior nursing/medical staff in the use of medical gases. **Electrical Services:** • HB has appointed an authorised engineer (AE), who in turn has appointed APs at Singleton & Morriston Hospital. Vacancies are impacting on the ability to fulfil appointments of LV Issue remain on both main sites in maintaining compliance in accordance with WHTM's. • HV AP's are outsourced through specialist contractor. Ventilation Systems Challenges persist in AP appointments for Morriston hospital due to vacancies and once filled, staff will be put through the appropriate training/assessment. • Large percentage of the ventilation system is non-compliant with current WHTM's and is included in the estates risk register. Estates fire safety: • Fire compartmentation surveys have been commissioned covering Singleton and Morriston Hospitals, reports scheduled to be received in Q1 2022/23, this includes cause & effect and a percentage of the ducting to identify fire dampers within the compartmentation. Fire door replacement programmes in Morriston and Singleton Hospitals were completed in Q4 2021/22. **Emergency lighting** • The estates department have addressed emergency lighting in the majority of areas at singleton hospital, with work on-going at Morriston Hospital. Decontamination: Aps have been appointed at Singleton and Morriston Hospitals. • IP&C have set up a working group focussing on operational challenges. Asbestos Management: Works are on-going with the management of asbestos, with further removals planned for 2021/22 and will continue in 2022/23. Water Safety Management:

A draft water management risk assessment has been issued, this is being reviewed for accuracy/comments, with a final draft expected

end Q1.

Item	Comments							
	Water fountains not to be installed without appropriate maintenance contracts in place.							
	Waste: Nationally there has been challenges around the management of waste, with additional pressures from the pandemic – PPE disposal (bulky items, create large volumes of waste). This continues to be monitored local and nationally with contingencies in place							
	 Security: The security management group has been re-established to focus on security issues across the HB. 							
	 Operations: COVID-19 risks continue, with action plans in place to monitor control measures and make changes where necessary. Staff shortages due to COVID-19 fluctuate. Physical distancing continues to be monitored and changes implemented where required. Resources in estates disciplines is still a risk and less than other HB's. 							
	6 FACET survey has been completed and awaiting final report. Progress has been made in several areas; however, resources remain							
	a challenge across the estates team.							
Support Services	The last support service management board meeting was held in April 2022. There were no new risks identified. Staff shortages due to COVID-19 are stabilising, however, the risk remains with COVID-19 cases fluctuating. COVID-19 risks continue, with action plans in place to monitor control measures and make changes where necessary. Physical distancing continues to be monitored and changes implemented where required. A number of staff are questioning this in the canteen areas, this is based on rules outside the NHS having been relaxed. Incidents to staff reported in month No RIDDOR's reported Incidents to staff accidents/falls Stolence & aggression including behaviour security admin process communication							
	Course Target % Actual % Compliance							

Item	Comments						
	Fire Safety	85	70				
	Health & Safety	85	78				
	Manual Handling	85	71				
	Violence & Aggression	85	92				
	 Systems are in place to increase mandatory training compliance to achieve minimum 85% target. The department is involved with the Swansea Bay Travel Charter – attached 						
	The department is also relation to Fleet Trans chargers						•
	A review of Singleton soutcome meeting will I	•				The f	inal
	 Food hygiene reviews NPTH) achieving 5 sta the environment being 	have take ars and on	en pla ne (Mo	ce with 2 prriston)	2 sites achievi	ing 4 s	stars, with
Health and Safety Alerts (MDA)	No alerts have been received this month - Medical Devices alerts (Medical Devices Committee) - Local Safety Notices (H&S Ops Group) It was noted again for information that Medical Devices Alerts (MDA) system has been replaced with the Device Safety Information system (DSI).						
Policies with Health and Safety Implications	There were no policies/procedures or protocols presented to the group. However, there are two policies presented to the H&S committee due to there being very minor changes, mainly the Executive Director responsible for H&S and Fire has changed recently and needs to be reflected in both the H&S Policy and Fire Safety Policy, both provided as appendices – 4.1 appendices 1 H&S Policy and 4.1 appendices 2 Fire Safety Policy.						
Trade Unions	No topics were official	ly raised.					
Incident Reporting & Lessons Learned	 Overall for the HB there has been an increase of 55% of incidents reported in Q4 compared to the low numbers reported in Q3, this has mainly been V&A incidents. RIDDOR performance overall is improving, however, there were 6 RIDDOR reported late to the HSE in Q4 due to late receipt of information. RIDDOR training has been well received, with additional sessions scheduled in 2022/23. There were 8 RIDDORs reported during Q4 						
	Service Group/Hospital						
	Row Labels		MGH	MH& LD	NPTH	SGH	Total
	Assault Patient to Employee		1	2			3

Item	Comments							
	Manual Handling of non-patient load	1		1		2		
	Manual Handling of patient	1			1	2		
	Slip, trip or fall	1				1		
	Total	4	2	1	1	8		
	Challenges persist in the once 4 Wales system as it is being roll							
	out, with feedback provided to the provider to address.							
Deep Dive review	A feedback session was undertaken covering the 4 deep dives undertaken during 2021/22, with feedback from all service groups covering: • Fire safety • Manual handling • Violence & aggression • RIDDOR							
Overview	All SG's agreed that the deep dives were beneficial as it highlighted good practice, gaps in systems to address and to look at potentially doing something different as well as learning from others, sharing good practice.							
	One of the key area identified form the fire deep dive was the need to review the number of fire wardens that were in place as staff had moved around or left during the pandemic. Also identified the need to review fire evacuation plans and fire drills.							
	Manual handling, again COVID-19 has impacted on the systems/ process in place prior to the pandemic, so the deep dive again identified gaps in manual handling coaches, supporting materials/aids and the competency of staff in this area, these have been addressed or working through.							
	Violence and aggression identified the requirement for early intervention from mental health colleagues to assist in care and clinical management. Also identified the positive training already in place within MH&LAD and the potential for similar training to be introduced in the acute settings with the changing profiles of patients.							
	RIDDOR outlined the need to develop knowledge in this areas with people not knowing what a RIDDOR was or the process, from this training has been developed and rolled out, this has been well received.							
Health & Safety Risk Register	The health & Safety risk register significant changes, although, is safety advisors have been appearant better going forward and purposes. It was also noted that for health and safety advisor and copost to be advertised, these will significant to the safety advisor.	t was rointed, rovide inance one ma	noted that this will fire safe s have b nual har	at two a enable ety sup een ag ndling a	addition the the toport to greed adviso	onal fire team to o service for one or/training		

Item	Comments
Policies and	High Voltage Policy.
Procedures	New and Expectant Mothers Procedure
Fire Safety Group	Minutes of the Fire Safety Group are embedded for information (Appendix 1).
AOB	There were no specific topics raised

c. Logistics (PPE) Cell update

Due to the positive position of PPE the PPE group will be stood down from July 2022.

3. GOVERNANCE AND RISK ISSUES

Health and Safety governance is as important as any other aspect of governance. It is a fundamental part of an organisation's overall risk management function which is a key responsibility of directors. Failure to manage health and safety risk effectively has both human and business costs. The price of failure can be the damaged lives of workers, patients, their families, and friends, as well as direct financial costs, damaged reputations, and the risk of legal prosecution.

4. FINANCIAL IMPLICATIONS

There are no direct financial implications arising from this report.

5. RECOMMENDATION

Members are asked to:

• **NOTE** the report

Governance and Assurance						
Link to Enabling	Supporting better health and wellbeing by actively promorpeople to live well in resilient communities	ting and empowering				
Objectives	Partnerships for Improving Health and Wellbeing	×				
(please choose)	Co-Production and Health Literacy					
(,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,	Digitally Enabled Health and Wellbeing					
	Deliver better care through excellent health and care service	es achieving the				
	outcomes that matter most to people					
	Best Value Outcomes and High Quality Care					
	Partnerships for Care					
	Excellent Staff					
	Digitally Enabled Care					
	Outstanding Research, Innovation, Education and Learning					
Health and Car	re Standards					
(please choose)	Staying Healthy					
	Safe Care	\boxtimes				
	Effective Care	\boxtimes				
	Dignified Care	\boxtimes				
	Timely Care	\boxtimes				
	Individual Care	×				
	Staff and Resources	×				
Quality, Safety	Quality, Safety and Patient Experience					

The effective communication of information and coordination of team activities is essential to providing safe patient care. The Health and Safety Operational group are responsible for managing and overseeing effective quality, safety, and patient experience.

Financial Implications

There are no direct financial implications arising from this report.

Legal Implications (including equality and diversity assessment)

SBUHB is committed to providing and maintaining a safe and healthy workplace and to provide suitable resources, information, training and supervision on health and safety to all members of staff, patients Contractors and visitors to comply with the legislative and regulatory framework on health and safety.

Staffing Implications

Staff will be briefed on health and safety developments through managerial meetings, staff meetings and health and safety alerts and bulletins.

Long Term Implications (including the impact of the Well-being of Future **Generations (Wales) Act 2015)**

The Act requires the Health Board to think more about the long term, how we work better with people and communities and each other, look to prevent problems and take a more joined up approach with partners. There will be long term risks that will affect both the delivery of services; therefore, it is important that you use these five ways of working (Long Term Thinking, Prevention, Integration, Collaboration, and Involvement) and the wellbeing goals identified in the Act in order to frame what risks the Health Board may be subject to in the short, medium and long term. This will enable The Health Board to take the necessary steps to ensure risks are well managed now and in the future.

Report History This is a routine report to committee







AGENDA

HEALTH & SAFETY FIRE SAFETY GROUP WEDNESDAY 3 MAY 2021 12.00pm -14.00pm TEAMS

No	Agenda	Purpose	Lead	Attached/ Verbal						
	PRELIMINARY MATTERS									
1.	Welcome & Introductions	Noting	Chair	Verbal						
2.	Apologies for Absence AG – SH – EW – AW	Noting	Chair	Verbal						
3.	Declarations of Interest	Noting	Chair	Verbal						
4.	Minutes from Meeting Held	Approval	Chair							
5.	Matters Arising	Noting	Chair	Verbal						
6.	Action Log	Noting	Chair	Health%20and%20S afety%20Fire%20Grc						
	FIRE SAFETY I	PERFORMA	NCE							
7	Fire Risk Assessment compliance: FRA Position 29nd April 2022 Service Delivery Unit In Date Overdue Sleeping Risk Total Morriston 141 0 0 141 Singleton 95 0 0 95 Neath PT 48 0 0 48 MHLD 56 0 0 56 PC & C 37 0 0 37 Other 5 0 0 5 382 0 0 382	Noting Percentage Overdue 0% 0% 0% 0% 0% 0% 0% 0% 0%	Chair	 Morriston Hospital Singleton Hospital NPTH Mental Health & Learning Disabilities Primary Care & Community Other 						
8	 Fire Risk Assessment Actions: Morriston Hospital Singleton Hospital NPTH Mental Health & Learning Disabilities Primary Care & Community Other 	Noting	DK	No report received From a Morriston prospective, we are receiving the FRA/actions from fire officers, not able to facilitate.MP – the fire safety team are going to download each of the actions per FRA to assist in managing the actions identified, with discussions to take lace						

	\ L
between estates and fire team LP to set up meeting	
MC/PC is there anything	_
that you need to highligh	
from a fire actions	
perspective? MC we	
continue to monitor the	
various changes	
experienced due to the	
cladding works. Number	of
changes taking place,	
orthopaedics at NPTH a	nd
the service changes at	
Singleton. All FRA are u	p to
date, need to review fire	
action plans and audit of	n ski
sheets.	
PC we have updated ou	
plan at Cefn coed, going	
through SG H&S meetin	_
next week. Lot of work of	
training with 37 fire ward	ens
trained up. Anti-ligature	
work that is fire complian	
fire drill at Gwelfor ward	
went very well. 1 fire risk assessment out of date,	
is covered by CTMUHB,	
is being addressed.	11110
9 Fire Safety Incidents Noting LH LH – we need to add U	wfS
- Unwanted fire signals to the risk register and n	
- Lessons Learned sure Datix is used to rec	
What do other HB's do.	AP
some HB are more	
proactive than others, so	ome
use triplicate forms, wh	ere
the engineer complete	es
when resetting the ala	rm
system.	
MP – need to raise at th	e all
Wales group for	
standardisation acros	S
To Fire Safety Training Noting LH/HG MP - PC good to hear the po	citivo
1	Silive
Fire Evacuation Plans MP – OD can you provide	
update on life & life ward	
training - OD we are linking	
the FRA programme to unde training on site and through	
teams, so a mixture of f2f a	

				some figures to the next meeting please.					
	GOVERNANCE, RISK AND ASSURANCE								
11.	Fire Safety Risk Register	Noting	LH/HG	MP asked LH for an update: LH – some good news as we have recruited 2 fire safety officers, so could reduce the fire resources risk. The main red risks are estates related. AP – Red Dragon Court, we will add that to the system. LH think incident reporting should be on the risk register as a red, MP asked why it is a red, LH it could be a less, say an amber. MP need to look at the rational for the rating. Have the SG started using the once for Wales Datix system – no fire incidents have been reported to date.					
12.	Service Group Updates: NPTSSG Morriston SG Mental Health & LD SG PC&C SG	Noting	SJ SH RM JP/DR	No reports from Morriston or PC&C					
13.	 Fire compartmentation Fire Dampers Emergency Lighting Fire Drawings Fire Systems (Alarms/Detectors etc) 	Assuranc e	DK	No report received MP provided a brief update on the fire compartmentation surveys, with the initial survey and handed the drawings, with the more invasive surveys commencing end April and during May 2022. Hopefully, a report of findings will be received in June 2022. AP – EFAB projects, the SES fire team will be reviewing the projects that have been funded to identify, benefits, lessons learned and to feedback to WG, so these site visits will take place over the next couple of months and will let us know when.					

14.	Audits: • (A) Internal • (B) External (Morriston Hospital – Independent review of Fire Precautions – May 22 update) NWSSP Fire Safety Management audit report (May 22 update) • Cefn Coed independent fire precautions review final audit report • Independent review of Fire Precautions action plan – (Cefn Coed) May 22	Noting	MP/LH /HG	DK highlighted the lack of finance available for 2022/23 has been reduced and will be challenging. MP we need to be in a position where we have schemes ready should money become available towards the end of the financial year. DK asked if EFAB will be funded in the future; AP-EFAB has been seen as a positive and signs are good for this to be resurrected, no specific date yet. Let us plan for as much as we can to ensure we are ready. MP went through the action plans, with positive progress against all the action plans, with work continuing to address the various action and will upload to teams and/or set up in the Z drive.
15.	 Capital Projects (including discretionary) Morriston Hospital Singleton Hospital NPTH Mental Health & Learning Development Primary Care & Community 	Noting	MG	MP – EFAB money spent £5.5m, this was a lot of pressure and the capital team and those supporting
4.0		r Business	Chair	AD Hove we had some after
16.	AOB	Noting	Chair	AP Have we had any update from MWWFRS when they are going to resurrect their audits, this could have an impact on the HB priorities. This is for LP at Morriston, where are we with the fire alarm system developments, other HB's are on the same journey and it would be good to

				have joint learning. LP we are looking to meet up again with static and hopefully have something in the diary over the next couple of months and happy for other HB's to be involved.		
Date and Time of Next Meeting						
17.	The next scheduled meetings are:	Site	Room			
	11 July 2022	Teams				
	12 September 2022	Teams				
	14 November 2022	Teams				