

SBUHB Board Log 2025-26

Meeting Date	Type of Meeting	Minute Ref	Agenda Item (Number & Title)	Narrative	Assigned to (individual)	Supporting (additional staff members)	Update	Status
26/03/2026	Public Board	041/26	3.4 Planning and Partnerships Report	JC expressed an interest in seeing the outcome of the series of joint finance and performance workshops underway to identify funding gaps and redesign pathways in respect of PODC and Discharge to Recover then Assess (D2RA) processes. Action: CO-L	Executive Director of Finance and Performance (Interim COL)			Open
26/03/2026	Public Board	044/26	4.2 Integrated Performance Report	JW asked CW to assure the Board that all clinically optimised patients who required NHS interventions were not experiencing a delay. CW advised that daily ward rounds identified any ongoing diagnostic or clinical issues, supplemented by random bed audits to capture and investigate any outstanding action. He was confident that SBUHB was not contributing to delays. JC and LR confirmed the intention to conduct a 'deep dive' at the next QSC meeting; LR proposed the use of case studies to inform the exercise. Members supported this approach. Action: LR (JC / CW)	Executive Director of Nursing and Patient Experience (LR)			Open
26/03/2026	Public Board	048/26	4.6 Perinatal Services	RO asked how the Birthing Centre was developing and the percentage of births that took place there. LR advised that in the first year of opening the Birthing Centre had 197 births and supported 75 home births. Year two to date had seen 85 births with 35 home births supported. AH advised that the Dashboard provided this information; she sought assurance over the maintenance of staff skills, given that, for most weeks, the number of weekly births was in single digits, running at approximately 14 per month. Numbers had never reached the level expected when the Board approved the reintroduction of the service. LR confirmed that she would commission a report for the Perinatal Committee and then to QSC. Action: LR	Executive Director of Nursing and Patient Experience (LR)			Open
26/03/2026	Public Board	048/26	4.6 Perinatal Services	JC wanted to put on record her thanks to RK and LR for their work on maternity services and in briefing QSC. Reflecting on earlier comments, she asked about the learning and themes emerging about the women's experiences forum that met monthly. LR confirmed this was available; she would provide a report to QSC on a quarterly basis. Action: LR	Executive Director of Nursing and Patient Experience (LR)			Open
26/03/2026	Public Board	048/26	4.6 Perinatal Services	JC welcomed the focus on partners and fathers, together with the opportunity to further develop the engagement theme. She asked about the implementation of computerised cardiotachography in February 2026. LR confirmed that the system was operational with no issues identified over recent weeks; she would check the position and confirm this. Action: LR	Executive Director of Nursing and Patient Experience (LR)			Open
26/03/2026	Public Board	056/26	6.6 Public Affairs Strategy	JC suggested that the provisions of the People Strategy should align with this public affairs approach. Action: RT	Director of Insight, Communications and Engagement (RT)			Open
26/03/2026	Public Board	044/26	4.2 Integrated Performance Report	RK updated the Board on a recent workshop with clinicians to explore a systems wide approach to cancer, from prevention through to treatment. This had identified system priorities, with a 90-day plan underway, focused on improved delivery. PP then highlighted the impact of losing additional funding to support waiting times delivery. Q1 could see a deterioration without that funding. AH agreed and asked PFC to look back at 2025/26 and identify performance against core funding, without additionally; it would help to review four specialties. Action: PP/DL/CW	Finance IM (Pat Price)		21/05 PP - will look at this as part of the action coming out of annual plan discussions to improve cancer performance and will raise at PFC.	Underway (with update)

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26/03/2026	Public Board	043/26	4.1 Performance and Finance Committee Key Issues Report	JW asked JC and LR to scope the basis of a review format making use of anonymised patient case studies and engaging with WAST counterparts to conduct a joint learning exercise. Action: JC/LR/RK	General IM (Jean Church)		CJC requested advice from COO on 23/4/26 regarding appropriate WAST contact. ER now following through to ascertain relevant contact details.	Underway (with update)
26/03/2026	Public Board	040/26	3.3 Annual Plan 2026-27	For the Stakeholder Reference Group (SRG) PD welcomed the proposal to present the Plan to the next SRG meeting, and the intention to provide a public facing commentary. Action: MD/RT	Executive Director of Planning and Partnership (MD)		In Progress - Annual Plan listed on the agenda of the next SRG scheduled for 21.05.2026	Underway (with update)
26/03/2026	Public Board	041/26	3.4 Planning and Partnerships Report	JW suggested the inclusion of briefings on different aspects of the Planning and Partnerships work programme in the Independent Members (IMs) catch-up meetings. She also asked HL and MD to meet with NZ on the latter's specific queries around oversight and scrutiny. Action: NZ/MD/HL	Executive Director of Planning and Partnership (MD)		In Progress - a schedule has been agreed for Planning & Partnerships colleagues to present at IM briefing sessions aspects of the work programme. A meeting has been arranged for 14/05/2026 between NZ/HL/MD to discuss specific queries around oversight and scrutiny.	Underway (with update)
26/03/2026	Public Board	041/26	3.4 Planning and Partnerships Report	AH referred to the Joint Commissioning Committee (JCC) and its ambition to become a centre of excellence for commissioning; this was evident for some national work. She also referred to the 2026/27 JCC Plan that could impact adversely on the SBUHB Annual Plan, as it had a financial gap. JW and AH agreed to invite the JCC Chair and Interim Chief Commissioner to a future Board meeting. Action: HL	Director of Corporate Governance (HL)		31/03 - Corporate Governance have reached out to the JCC to arrange for them to attend a future Board.	Underway (with update)
26/03/2026	Public Board	044/26	4.2 Integrated Performance Report	AH provided detail on the all-Wales Dashboard; this supplemented local dashboards and included all the metrics that WG tracked, albeit that the data was not live. She agreed to place this in the Reading Room. Action: HL	Director of Corporate Governance (HL)		02/04 - Ash O'Callaghan, For April, we propose embedding the dashboard link within the IPR, accompanied by a short explanatory blurb at the relevant point. We will test this approach through PFC first, with the intention of rolling it forward to Board in May.	Underway (with update)
26/03/2026	Public Board	044/26	4.2 Integrated Performance Report	PP suggested a Board Development Session on data and data sources. Members supported this. Action: HL	Director of Corporate Governance (HL)		02/04 - Item added to the Board Development Work Programme	Underway (with update)
29/01/2026	Public Board	005/26	1.5 RISK REPORT	JC reflected on the number of dashboard-related developments underway, many required at a national level; she suggested asking the Digital, Data, Research and Innovation Committee (DDRIC) to produce an organisation-wide reference map, setting out the strategic requirements underpinning each. Board members supported this and JW and remitted the matter to DDRIC. Action: AG/MJ	Director of Digital (MJ)		MJ and JC have had a detailed follow up conversation. The requirement is for an Infographic that provides a representation of the dashboards that are available at a local, regional and national level and categorised by themes e.g. by service group. A mock-up is being developed and will be discussed further with JC by Mid April for endorsement.	Underway (with update)
26/03/2026	Special Public Board	032/26	2.1 Service Considerations: Gorseinon Hospital	JW referenced the need to consider the additional resource requirements associated with a return to Gorseinon in the round, as part of the Annual Plan process. AH confirmed that the Strategic Clinical Services Plan would address this issue. A report from DL to the March Board meeting on Community by Design would also assist discussions on future options for Gorseinon Hospital. Action: DL	Chief Operating Officer (DL)		On the Agenda for the May Board meeting.	Underway (with update)
29/01/2026	Public Board	005/26	1.5 RISK REPORT	RT referred to the role of the Public Health Team in raising awareness across SBUHB and also in acting as a bridge in the development of the Clinical Services Strategic Plan. JW also reported that a report on the state of population health in SBUHB would come to the March 2026 Board meeting. Action: GR/HL	Executive Director of Public Health (Interim GR)		On the Agenda for March Board meeting. 07/04/26 This is embargoed until translated into Welsh - the earliest this is possible is 22 April.	Underway (with update)
29/01/2026	Public Board	008/26	3.2 PLANNING AND PARTNERSHIPS REPORT	RO asked for sight of the State of Population report and MD agreed to circulate this. JW advised that the March 2026 Board meeting would include a report on this. Action: MD	Executive Director of Planning and Partnership (MD)		18/02 Information shared with Reena and detail to be included in the March Planning and Partnership Report	Underway (with update)

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29/01/2026	Public Board	008/26	3.2 PLANNING AND PARTNERSHIPS REPORT	ALF queried whether any other UK nations had effective Direct Payments systems from which to learn. MD confirmed that such models were available and that SBUHB was working locally with LA colleagues to look at advice from England and develop an integrated approach from the start. She confirmed that the Board would receive and consider a report on the proposed operational systems and processes at its March 2026 meeting. Action: MD	Executive Director of Planning and Partnership (MD)		18/02 Hannah Roan to update the action plan and is now aware of the ask to bring Direct Payments back to Board in March	Underway (with update)
29/01/2026	Public Board	018/26	6.3 AUDIT WALES ANNUAL REPORTING	The Annual Audit Summary for 2024/25 provided an unqualified true and fair audit opinion, but a qualified regularity opinion. SU summarised the reports completed, including the finalisation of the Quality Governance Report, completed after the Audit Summary. Work remained on digital, estates review, and cancer services. SU extended her thanks to all staff involved in helping to deliver the audit programme and invited questions on the Audit Summary Report. JC offered two comments: The slow progress in implementing recommendations related to patient discharge, at Page 12 of the Report. She reflected on earlier discussions about the need for increased pace in responding to recommendations made by a number of bodies. The reference to patient and staff feedback at Page 12; JC confirmed that QSC had included this in its work programme. JW thanked JC for her comments on pace and asked HL to progress this, in line with the AC actions supported under 6.1 above. Action: HL	Director of Corporate Governance (HL)	NT	24/02 NT - The Director of Workforce & OD has reviewed risks within the Strategic Risk Register and discussed indicative proposals for strategic risk entries for the SRR from 2026/27 onwards with the Workforce & OD Committee in February 2026. These include a risk on Organisational Change which will reflect the risk that performance against national and local targets will be impacted due to the distraction of the organised for success programme and other organisational change programmes. The risk entry will now be worked up further for agreement amongst Executives and addition to the SRR from April 2026.	Underway (with update)
29/01/2026	Public Board	005/26	1.5 RISK REPORT	JW reminded the Board of her previous correspondence with Ministers on the funding support for prison-based healthcare staff; she confirmed that she would write again and also remitted the matter to QSIC for further consideration. Action: JW/JC/LR	Chair (Jan Williams)		Letter drafted and with the Chair to agree and send to the Minister SM.	Underway (with update)
29/01/2026	Public Board	011/26	4.3 INTEGRATED PERFORMANCE REPORT	JC expressed concern at the lack of traction in improving some services, citing endoscopy as an example. When performance did not improve in the way intended, she asked about 'outside the box' thinking. One example concerned the water ingress in Ty Meddwl. DG outlined discussions with the landlord and the need for a roof replacement. Following on from JCs point, NZ asked about providing alternative premises for the mental health teams, rather than reducing outpatient activity, until the end of April. DL agreed to explore this. Action: DL	Chief Operating Officer (DL)		ongoing review of estate	Underway (with update)
29/01/2026	Public Board	011/26	4.3 INTEGRATED PERFORMANCE REPORT	JW thanked everyone for the rich discussion across performance matters. She asked HL to review the format of the report to reduce duplication of information set out in earlier reports. Action: HL	Director of Corporate Governance (HL)		Feedback provided to the Head of Performance and revised report expected for the March Board meeting.	Underway (with update)
31/07/2025	Public Board		4.6 GENERAL MEDICAL SERVICES	JW suggested that CW and SM return to a future meeting, with a specific 'ask' that the Board would frame, through the Population Health Committee, on the role of primary care in delivering the population health agenda.	Executive Director of Public Health (Interim GR)	Vice Chair (Steve Spill)	24/02 SS/GR confirmed it has been tabled for the Committee meeting in June. 19/01 Action shared with SM & CW to work with Penny Cresswell-Jones as the Public Health Consultant link. 19/11 GR an update will come to March Population Health Committee. 18/08 SS advised that the overarching "what does PC do in the PH arena needs more time and thought. I would suggest a target date either of December or the next one. Gill to advise. 07/04/26 Discussions are continuing on the best way forward for the links between Primary Care and Public Health.	Underway (with update)
25/09/2025	Public Board	165/25	4.7 COMMUNITY PHARMACY	SBUHB did not hold information on the translation facilities at individual community pharmacy level, but all pharmacies could access language line translation services JW asked SM to review the ways in which SBUHB could improve its records on language options available in community pharmacy settings.	Chief Operating Officer (DL)	Sharon Miller, Associate Service Group Director	19/11 SM In discussion with community pharmacy Wales (CPW) we are planning to undertake a baseline assessment of community pharmacies against the recently issued all Wales communication standards. This is expected to take place, following discussion in the new year.	Underway (with update)
27/11/2025	Public Board	198/25	4.2 INTEGRATED PERFORMANCE REPORT - ANNUAL PLAN PROGRESS (QTR 2)	On stroke services, DL advised that a National Stroke Standards benchmarking exercise was underway; she would share the outcome from that with the Board. Action: DL	Chief Operating Officer (DL)		Standards are yet to be published and unlikely to be available before the end of March 2026.	Underway (with update)

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27/11/2025	Public Board	204/25	4.8 CAPITAL AND ESTATES UPDATE	JC reflected on WG commendation of the Strategy; Board discussions and reports in 2025/26 had included reference to significant estate-related concerns and potential catastrophic infrastructure failings. This was a significant point and JW asked DG to produce a briefing on estates-related business continuity planning Action: DG	Executive Director of Finance and Performance (DG)	SM / Simon Davies	26/03 Re-directed to Simon Davies. 29/01 HL confirmed that a Briefing Note is being prepared.	Underway (with update)
16/12/2025	Special Public Board	223/25	2.1 THE 2025/26 PLAN AND UPDATED FINANCIAL ASSESSMENT	On behalf of NZ, JW sought assurance that non recurrent opportunities were feasible in the time available and that the groundwork in place to support delivery. NZ wanted to remind the Board of the importance that Audit Wales would place on this when giving its external opinion at the year-end. Responding, DG confirmed that he could give assurance for the delivery of the opportunities and that he had no professional concerns around the actions to be reviewed; he referred to Page 14 of the paper, that set out the opportunities in detail. DG agreed to discuss the matter with NZ outside of the meeting. Action: DG/NZ	Executive Director of Finance and Performance (DG)	Nuria Zolle	07/04 SM - Further details and discussions on the non-recurrent opportunities were held at Board Development sessions on 26 Feb and 10 March, which also provided assurance that non of the non-recurrent actions would impact on the Health Board treatment of entries and the principle of true and fair view. Each entry would be reviewed and actioned accordingly as part of the Year End processes. Given these discussions it is recommended this action is closed. 29/01 HL confirmed that a meeting is being arranged between DG and NZ.	Underway (with update)
25/09/2025	Public Board	155/25	1.5 CHIEF EXECUTIVE'S REPORT	On the new road access to Murrison Hospital, DG confirmed that the City and County of Swansea had received a full planning application; the Planning Committee would consider it in October/November and DG agreed to provide an update to the Board following this. KL welcomed the progress, reminding the Board that the work on the Swansea city Deal first identified the need for a new road.	Executive Director of Finance and Performance (DG)	SM / Simon Davies	26/03 - Simon Davies. Awaiting November planning meeting of the City and County of Swansea Local Authority which is the date we believe the application will be considered. Update available after that. Timescales not in control of HB. We are waiting for some of the consultees comments on the Hybrid planning application, especially for Wales & West Utilities and the Local Authority Highways department. Abi chased up on the 4th March and spoke to Martin Nichols CEO Swansea Council. Highways comments should be in shortly - no showstoppers but an issue with the common land we need to work through and we have already provided a assurance statement to the Local Authority that we are committed to replace any common land obtained for the access route. Ecology reviews to take place over spring & summer and surveys already actioned. However the Local Authority planning department have some capacity issues which has delayed our application being reviewed and report prepared for the planning committee. Still no confirmation of a planning committee date yet. We will provide an update as soon as we know more and are pushing the planners and Martin Nicols hard on getting this one over the line as it will be a massive achievement for the Health Board and the City Deal who funded the fees to design and submit the application. Credit to Ian for helping to get the City Deal funding to move this forward.	Underway (with update)