



GIG
CYMRU
NHS
WALES

Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	26th January 2022	Agenda Item	6.1
Report Title	Joint NHS Partnership and Commissioning Update Report		
Report Author	Ffion Ansari, Head of IMTP		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	This paper provides an update on the issues for SBUHB arising out of the partnership and commissioning meetings which have taken place with other NHS organisations since the Board last met.		
Key Issues	<p>The paper provides an update on our work to plan, commission and deliver services through the following joint arrangements:</p> <ul style="list-style-type: none"> • Welsh Health Specialised Services Committee (WHSSC) Joint Committee Meeting • Emergency Ambulance Services Committee (EASC) Joint Committee Meeting • NHS Wales Health Collaborative Executive Group • SBUHB/HDUHB interface and ARCH NHS - Service Transformation Groups • Joint Executive Group with Cwm Taf Morgannwg UHB • Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB • NHS Wales Shared Services Partnership. 		
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the update on the Health Board's joint NHS partnership and commissioning arrangements. 		

JOINT NHS PARTNERSHIP AND COMMISSIONING UPDATE REPORT

1. INTRODUCTION

This report provides a brief summary of the joint NHS partnerships and commissioning meetings that have taken place since the last Board and the relevant issues for Swansea Bay University Health Board (SBUHB).

2. BACKGROUND

In line with 'A Healthier Wales' and the National Clinical Framework the Health Board works in partnership with other NHS organisations to plan, commission and deliver services for both our resident population, and patients from other Health Boards who access our specialised services, and to improve population health. The paper specifically summarises the issues arising from the:

- Welsh Health Specialised Services Committee (WHSSC) Joint Committee
- Emergency Ambulance Services Committee (EASC) Joint Committee
- NHS Wales Health Collaborative Executive Group
- ARCH Service Transformation Group
- Joint Executive Group with Cwm Taf Morgannwg UHB
- Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB
- NHS Wales Shared Services Partnership.

3. GOVERNANCE AND RISK ISSUES

The most recent minutes or informal notes of the meetings are included in the Appendices or informally through AdminControl and the main issues for SBUHB are summarised as follows.

3.1 WHSSC Joint Committee

This report provides an update on the Joint Committee meeting held on 8th November 2022. The issues of interest to SBUHB are:

- **Draft Integrated Commissioning Plan (ICP) 2023-2026-** Members received a draft of the ICP which is developed on behalf of the seven Health Boards in response to NHS planning guidance, requiring all to develop Integrated Medium Term Plans that seek to align plans for service finance and workforce across NHS Wales. The WHSSC ICP takes account the wide range of national and ministerial priorities and makes commitments as to how it will ensure contribution to each of these. Members agreed that further financial scenario modelling was required by WHSSC and another version will be presented to members in January 2023. The ICP is of significant interest to the Swansea Bay UHB as both a provider and commissioner of specialised services.
- **Recovery Trajectories across NHS Wales-** Members received a presentation on the plans to recover waiting times for specialised elective surgery for the 3 main Health Boards in Wales (including SBUHB). Paediatric surgery is one of the main areas that members wanted further assurance of delivery against the recovery plans.
- **Delivering Thrombectomy Capacity in South Wales-** South Wales patients currently travel to Bristol for treatment. Options are being scoped for a South Wales

service via the NHS Health Wales Collaborative (NWHC) who are looking at improving regional clinical stroke pathways in Wales to support the Mechanical Thrombectomy pathway. A further update is expected to be received by Joint Committee in January 2023.

- **Mental Health Strategy Development-** Members received a draft strategy developed by WHSSC for specialised mental health services. A consultation on the strategy is planned for 18th November 2022 until 13th January 2023. SBUHB has submitted a response to WHSSC as part of the consultation confirming support of the strategy.
- **Single Commissioner for Secure Mental Health Services Proposal-** Members were asked to consider the options for a single national organisation to commission integrated Secure Mental Health Services for Wales. All Health Boards were asked to consider the options and SBUHB are supportive in principle of the option of WHSSC becoming the Single Commissioner for Secure Services in Wales. A paper will be brought back to Joint Committee in January 2023 outlining the preferred option from all Health Boards and next steps to be taken.
- **Individual Patient Funding Review (IPFR) policy review-** Members approved the engagement process WHSSC is undertaken to review the WHSSC Individual Patient Funding Request (IPFR) panel Terms of Reference (ToR) and a specific, limited review of the all Wales IPFR the all-Wales IPFR policy and IPFR panel Terms of Reference. A 6-week stakeholder engagement ran between 10th November and 22nd December 2022. Swansea Bay UHB provided feedback on the proposed changes as any amendments WHSSC proposed will directly impact on the interpretation and utilisation of the all-Wales policy at a local level within SBUHB.
- **Financial Performance Report -** The financial position reported at Month 6 for WHSSC was a year-end outturn forecast under spend of £13,711k.

3.2 EASC Joint Committee

This report provides an update on the EASC Joint Committee meeting held on 6th December. The issues of interest to SBUHB are:

- **Performance Report-** Members received an update on current emergency ambulance performance. Ambulance handover delays at hospital sites continue to be a significant challenge and members received feedback on the Ministerial Summit that took place on 28th November 2022 which focused on handover delays. Attendees were asked to continue to work with the Chief Ambulance Services Commissioner (CASC) and the EASC team to update handover improvement plans and to make immediate improvements to reduce the risk to patients in the community.

Service development proposal from the Emergency Medical Retrieval and Transfer Service (EMRTS Cymru)- Members received an update report on EMRTS' service development proposal to improve response times. Joint Committee approved for the formal public engagement process to start in January 2023 through a two staged approach. The EASC Team are working with experts in Health Boards and with Community Health Councils to develop engagement materials and when agreed the formal process of engagement will start.

3.3 NHS Wales Health Collaborative Executive Group

The last meeting of the NHS Wales Health Collaborative Executive Group was held on the Health Board – Thursday, 26th January 2023

22nd November 2022. Items of interest to SBUHB include the following:

- **LINC** – member's received a confidential briefing report on LINC.
- **Women's Health Plan** – Members received a presentation on the key insights report and steps to improvement
- **National Clinical Framework** – members received papers on proposals for Strategic Clinical Network, core infrastructure and implementation and transition arrangements for the development of the clinical networks to support implementation of the National Clinical Framework.
 - *Strategic Clinical Networks* - The key drivers for determining the proposed networks include the burden of disease and how best to manage interfaces and interdependencies. The proposed networks include: Cancer, Cardiovascular conditions, Musculoskeletal and Orthopaedics, Neurological Conditions, Diabetes, Respiratory conditions, Mental Illness, Neonatal/Maternity, Infectious Disease, Gastroenterology, Women's Health, Critical Care, Trauma and Emergency Medicine, Child Health.
 - *Proposed Infrastructure* – The vision is for the networks to take a federated approach adhering to core remit and principles but establishing their own broader infrastructure as they mature. The existing NHS Wales Health Collaborative will continue to develop an approach to supporting the work of Strategic Networks, their subsequent Implementation Networks and Operational Delivery Networks, but as part of a broader team within the NHS Executive. Networks will also be supported by Clinical Reference Groups to inform direction, sense check thinking and provide consensus views.
 - *Implementation and Transition Arrangements* – The existing Programme team will expand to support the move to implementation.
- **RSSPPP** – Members received an update report from the SBUHB & CVUHB Regional and Specialised Services Provider Planning Partnership. This included a paper on WHSSC commissioning of Neurophysiology and Sacral Nerve stimulation.

3.4 SBUHB/HDUHB Interface and ARCH Programme

The ARCH governance provides executive leadership and decision making for the ARCH portfolio across the two health board partners and to provide a collective mandate for all projects linked to each other's organisational priorities.

The ARCH NHS Regional Recovery Group met on the 21st November.

The ARCH NHS Strategic Development Group met on the 25 October.

The ARCH NHS Operational Change Group met on 11 October, 8 November, and 6 December.

Of note:

- **SARS (Sexual Assault Recovery Services)** – Members received an update on the SARS project and noted agreement that the second Paediatric Hub will be located in Swansea, the Swansea Adult Hub has completed work to comply with the ISO accreditation standards, the indicative timeline for opening the Aberystwyth SARS site is April 2024, and costs of the staffing model for the hub and spoke model were agreed at the SARS Board (approx. £3.9 mil, 50% health and 50% police).
- **Pathology Programme** – The preferred option for a Regional Management/Governance Model was approved at SBUHB/HDUHB Management Boards and Public Boards in November. The planning and implementation of an

Operational Delivery Network will be progressed through a newly established 'Regional Pathology Transition Board'.

- **Regional Orthopaedics** – Clinical Leads asked to present the short, medium, and long term clinical view and issues for sub-specialisms within Orthopaedics at next RRG meeting in January 2023.
- **Regional Diagnostics** – members received an update relating to the recent meeting with the National Planned Care Board Diagnostics Group on 11 November where the strategic direction for the region was outlined. A Regional Diagnostics Narrative is to be prepared describing principles which should underpin the SWW Regional Diagnostic model, overall regional approach, and current issues which justify the local approach ahead of presenting to the next RRG in January 2023 for further discussion.
- **South West Wales Cancer Centre Strategic Programme Case (SPC)** members received an update on progress to develop the SPC with planned milestones outlined and submission to Public Boards in January 2023.
- **Regional Neurosciences Programme** – Support reaffirmed for Regional Functional Neurological Disorder (FND) business case and linking it to the progression of the Regional Stroke programme. Agreement given to pursue the creation of a single Regional Neurosciences service incorporating general neurology, neurophysiology and neuropsychology.
- **Regional Stroke Services** – Agreement reached that the programme will take the form of 2 tranches the (1) Regional HASU and (2) the end to end stroke pathway. The HASU business case is currently being developed. Work on the Service Specifications, Modelling & Pathways for the second tranche to start later this quarter.
- **TRAMS (Transforming Access to Medicines) Programme** – Members received an update on the TRAMS programme and noted that the TRAMS SOC for the South West Hub was endorsed by the TRAMS Programme Board, and that the SOC confirms the approach to developing an integrated hub for the South West Region, and makes a preliminary selection of locality to either Cross Hands or Swansea (North) as the preferred locality to develop this hub.

3.5 Joint Executive Group with Cwm Taf Morgannwg (CTM) UHB

The Joint Executive Group (JEG) between Swansea Bay UHB and CTM UHB last met on 8th December 2022. Items of interest to SBUHB include the following:

- **Revised Memorandum of Understanding (MOU)**- A Memorandum of Understanding was signed by both organisations as part of the transition programme in 2019 which laid out the immediate relationship between the two the Health Boards following the transition of the Bridgend Boundary Change. Both Health Boards were in agreement that the MOU needed to be reviewed in order to promote more of a strategic relationship between the organisations as well as providing clarity and robustness by setting out timelines and escalation procedures. Members approved the revised MOU which sets out the process for disaggregation through planning, notice and Cessation Forms, with an aim of reaching agreement

within 6 months in line with normal NHS arrangements but no longer than a year (risks to be managed within IMTP cycle).

- **Audit Wales report-** An audit had been undertaken on the ongoing processes for managing the arrangements between the two Health Board post Bridgend Boundary Change. The report was very positive however, there were suggested areas of improvement including engagement with clinical services, programme oversight, impact assessment and linking the programme risks to the corporate risk registers. JEG approved the joint action plan which has been developed to address these areas of improvement, with a target date for completion for all actions by March 2023.
- **Disaggregation of Clinical Service Level Agreements (SLAs)-** A programme of work is in place for 2022/23 to actively cease or plan the cessation of a number of clinical SLAs which includes Breast, Orthopedics and Mental Health. Both organisations continue to work collaboratively through the disaggregation process ensuring that the appropriate impact assessments are completed in order to fully understand and appropriately plan the safe transfer of services and associated staff for each of the aforementioned SLAs.
- **Disaggregation of Digital Services-** Members received an update on the progress of disaggregating the Digital Services SLA. Good progress has been made in securing funding from Welsh Government to aid in the disaggregation of the Patient Administration System. A significant programme of work is required by both organisations to fully disaggregate the entire Digital SLA with finance and workforce continuing to be significant risks to both organisations.

3.6 Regional and Specialised Services Provider Planning Partnership Group - (RSSPPP) with Cardiff and Vale UHB

The RSSPPP met on 1st November 2022. The main items for SBUHB under discussion were:

Specialised Services Partnership Strategy – Members discussed and agreed the agenda and structure of the Joint Specialised Services Workshop being held on the 29th November with CAVUHB colleagues.

- **WHSSC Specialised Services Strategy** – Members discussed the partnership response to WHSSC's Specialised Services Strategy. Members agreed proposal to develop a task and finish group to develop a pathway for patients with Acute Severe Pancreatitis.
- **HPB Service Model Project** – Members received an update on the HPB Surgery Project.
- **Tertiary Services Baseline Assessment** – Members agreed proposal for updating and maintaining risk scores and service descriptions on Tertiary Services Baseline Assessment.

The next meeting is scheduled for 13th January 2023.

3.7 NHS Wales Shared Services Partnership (NWSSP) Committee This report provides an update on the Shared Services Partnership Committee held on 22nd September, based on unconfirmed minutes. The main issues arising for the Health Board to be aware of are:

- **Provision of Digital Patient Pathways and Remote Advice and Guidance** – The committee endorsed two contracts
- **Welsh Risk Pool – Risk Sharing Agreement** – The committee received a paper setting out the risk sharing details for the current financial year. The Committee approved the updated risk sharing charges for NHS Wales 2022/23
- **All Wales Agency Audit** – The Committee received a paper on audit arrangements for agencies supplying nursing staff and agreed for NWSSP’s Audit and Assurance team to carry out the necessary audits providing an audit specification (All-Wales Agency Audit Checklist) was developed and utilised.
- **Finance Report** – The Committee reviewed the finance report and noted the month 5 position.
- **Performance** – The committee reviewed the KPIs and noted the positive position.

4 FINANCIAL IMPLICATIONS

There are no financial consequences associated with the updates in this report.

5 RECOMMENDATIONS

Members are asked to:

- **NOTE** the update on the Health Board’s joint NHS partnership and commissioning arrangements.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>	
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
Quality, Safety and Patient Experience		
Through the joint partnership and commissioning arrangements, the Health Board plans and commissions services to improve population health and quality of service delivery.		
Financial Implications		
The consequences of the pandemic on the Risk Pool arrangements is identified in section 3.7 although the financial consequences are not yet known.		
Legal Implications (including equality and diversity assessment)		
Under the Wellbeing of Future Generations Act the Health Board has a duty to work in collaboration and integration to plan, commission and deliver services for the benefit of the population.		
Staffing Implications		
There are no direct staffing implications of this paper.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The paper gives an update on how the Health Board is working in collaboration with other NHS bodies to plan, commission and deliver integrated services in line with 'A Healthier Wales' and the WBFGA.		
<ul style="list-style-type: none"> ○ Long Term - The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs. ○ Prevention - How acting to prevent problems occurring or getting worse may help public bodies meet their objectives. ○ Integration - Considering how the public body's well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies. 		

- **Collaboration** - Acting in collaboration with any other person (or different parts of the body itself) that could help the body to meet its well-being objectives.
- **Involvement** - The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.

**Report
History**

The last update on joint NHS partnerships and commissioning was presented to Health Board on 26th May 2022.