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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	26th January 2023	Agenda Item	6.2
Report Title	Update On Key External Partnerships		
Report Author	Michelle Davies, Head of Strategic Planning		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	The purpose of this report is to provide an overview of the recent key external partnerships of which the Health Board is a statutory member.		
Key Issues	The following report sets out some of the key issues discussed at recent key external partnerships meetings and in particular, the implications for the Health Board. In contrast to previous reports, minutes of the relevant meetings are not included with the report and may not be available at this time due to timings of meetings, but a summary of the key issues from the Health Board's point of view are included so that the Board is aware of these in a more timely manner.		
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the key external partnerships which Swansea Bay UHB works as a part of; • NOTE the issues discussed in these external partnerships and the implications for the Health Board. 		

UPDATE ON KEY EXTERNAL PARTNERSHIPS

1. INTRODUCTION

Swansea Bay UHB is a statutory partner in a range of external partnerships, including those listed below:

- West Glamorgan Regional Partnership Board & its supporting governance structure
- Swansea Public Services Board Joint Committee
- Neath Port Talbot Public Services Board (*papers not available at the time of writing this report*)
- West Glamorgan Substance Misuse Area Planning Board
- Neath Port Talbot Youth Justice and Early Intervention Services Management Board
- Swansea Youth Justice Management Board
- Neath Port Talbot Community Safety Partnership
- Swansea Community Safety Partnership

This report provides an overview of the key discussions of these external partnerships from the Health Board's point of view and any key areas of work being undertaken as a result. The report includes a summary from the most recent partnership meetings held in Quarter 3 2022/23.

2. BACKGROUND

The following section sets out the key issues discussed at the external partnership groups from a Health Board point of view and any areas of work being undertaken as a result.

2.1 West Glamorgan Regional Partnership Board

The most recent meeting of the Regional Partnership Board was held on the 14th November 2022. The following section of the report provides the key points discussed and agreed at the meeting in November and also provides a summary of the key highlights from each of the three Transformation Boards, in line with the new partnership arrangements.

2.1.1 Regional Partnership Board (RPB)

- A representative from Audit Wales attended the Board to observe discussions as part of the review of Unscheduled Care including discharge and patient flow and prevention and access to the front door. It was noted that this work was being carried out across Wales and members of the RPB were invited to contribute information they felt relevant.
- Children & Young People – it was highlighted that there are still challenges around transforming complex care and transition for children & young people and are areas where partners need to improve joint working. Members acknowledged that reviewing the needs of children & young people separately is really important.
- The Winter Plan was shared with members of the RPB, and there was considerable discussion on the detail including the continued over-reliance on a bed based model and agreed that there was a need for more detail around the workforce pressures including the impact of the industrial action. Agreed that an update paper would be presented to Board by the end of January.
- Members noted the content of the West Glamorgan Action Plan and the progress made within the transformation board work programmes.

2.1.2 Transformation Board 1

Transformation Board 1 met on the 15th November 2022. The following section provides the main highlights from the priority areas.

Home First Board

The highlight report for the Home First Board was presented and overall some good progress was noted. Six work streams had now been set-up to feed into the Home First Board, as follows:

- Pathway work stream groups 0-4, and,
- Digital

It was noted that all pathways are now meeting their planned trajectories, with workshops planned to develop project plans for pathways 1 and 3. The importance of having the right governance in place was highlighted by members with robust project plans.

A proposal was shared with the Board specifically to consider the work undertaken to date on pathway 0 and the need to re-set the trajectory for this work stream. The primary focus of Pathway 0 to date has been on the facilitation of discharge and prevention of re-admission. There is a need to further consider the remit of Pathway 0 in the context of admission avoidance for those with care and support needs. The updated proposal for pathway 0 to include the revised trajectory and baseline will be considered by the next Home First Board.

Digital Transformation for Health and Social Care Programme

A highlight report was presented noting the following:

- The three Regional Investment Fund (RIF) proposals developed were not prioritised as part of the regional process.
- The Home First work programme continues to be prioritised, with a number of actions underway to ensure that SIGNAL is the right approach.
- Welsh Accord on the Sharing of Personal Information (WASPI) developed for the Transforming Complex Care programme. Overarching WASPI will be signed up to by individual care home providers.
- Welsh Community Care Information System (WCCIS) – system development and strategic discussions ongoing with teams including the national adoption team and mental health and learning disabilities.
- Work for next period to include the development of the full programme governance, progress plans for RIF and options appraisal for Home First Digital solution.
- Agreement on the digital plan to utilise slippage of £65k.

Infection Prevention Control (IPC) Nurse Joint Funding Paper

The Regional Investment Fund (RIF) application for the continuation of the IPC nurse developed by the Health Board had been rejected by Welsh Government. The Board agreed to fund the IPC Nursing from regional funds.

Regional Step up-/ Step down Transitional Beds

The Board was asked to consider a regional approach to the current staffing crisis in domiciliary care to enable individuals to step up from the community and to step down from hospital into interim assessment and / or recovery beds (dependent on assessed need). The

Board agreed in principle that the model could start on the 1st December, however an urgent meeting must be arranged to discuss the funding concerns expressed by members.

Neurodevelopmental Funding

An update was provided in relation to the Neuro-divergence Improvement Programme funding confirmed by WG and to request approval of 3 schemes. Members of the Board approved the schemes to be submitted to WG by the 18th November 2022. Members requested a paper for the next Board around the position of ND services and the response to the current waiting times. It was also agreed that ND/ IAS would report through to Transformation Board 3 for better oversight of these services.

2.1.3 Transformation Board 2

Transformation Board 2 met on the 4th October 2022 and the 6th December 2022, however the minutes from December are unconfirmed, and therefore unavailable for review.

Transforming Mental Health

A new Strategy for Emotional Wellbeing & Mental Health is under development, and the highlight report outlined plans to undertake detailed engagement work with service users, professionals and their representatives. Following an initial mental health summit where 46 objectives were identified, the Board approved a second summit to refine and further develop the partnership priorities for the EWMH Programme (summit held on the 10th October – World Mental Health Day). At the meeting in December, Nerissa Vaughan was confirmed as the lead for the Strategy, and a plan to progress further engagement was shared, with the aim of presenting the Strategy to the Board in March 2023.

Funding

RIF acceleration funding and HB Mental Health Service Improvement Funding was approved for eight Mental Health schemes by Board in October. All schemes had been identified and recommended as a result of a workshop and as the RIF acceleration funding is non-recurrent until 2024, a full evaluation will be undertaken.

The Strategic Capital Planning Group had met in September to consider a number of capital schemes received across the region, and a report was presented to Board with recommendations for approval as follows:

- Four CYP residential Housing with Care Fund (HCF) capital application forms
- Recommendations from the Minor Projects Grant Panel (various proposals)
- Two Hub proposals IRCF capital application forms (Sandfields 'Family Support Hub' and Dementia Hub)

The Board approved the above in line with the recommendations made by the Strategic Capital Planning Group. Although it was noted that further discussion was required on the dementia hub outside of the Board.

Learning Disabilities

The Learning Disabilities Programme reported that work had been undertaken to learn from other regions in Wales and that a regional group had now been set-up with a focus on developing the Strategy and associated action plan which includes the cross cutting themes

for Children & Young People and Transforming Complex Care programmes. The December highlight report confirmed that the programme was planning a strategy launch event for March 2023.

Carers Partnership

The Carers Partnership mission and vision is that carers:

- are recognised and supported to care
- have a life alongside caring
- have a feeling of wellbeing throughout their caring journey

The Regional Carers Strategy was approved by the RPB in January 2021 and the sub-groups supporting this work include the Strategy Development Group, Forum Planning Group and the Funding Panel. This work is underpinned by the Carers Liaison Group. At the meeting in October a carer's digital story was presented to the Board, and the highlight report included an update on progress made with the development of an action plan for the regional carer's strategy.

2.1.4 Transformation Board 3

Transformation Board 3 met on the 25th October 2022. The following section provides the main highlights from the priority areas.

Transforming Complex Care

The Transforming complex care programme provided a highlight report, and within the report some delays were highlighted in recruiting to the partnership team which had an impact on some of the work streams – the status for the period was therefore reported as amber, compared to green for the last period. Discussion at the meeting was focussed on approval of funding and the following decisions were made:

- The RIF proposal for additional dementia beds was agreed in principle, although a follow-up meeting was required to work through some of the detail.
- The plan to utilise the unallocated RIF funding was supported by Board

Health Board representatives at the Board highlighted that there were a number of Complex Care CHC packages under review and it was deemed that they were no longer eligible for CHC. The Board requested a detailed paper for the next Board meeting, outlining the financial impact for all partners.

Childrens Programme

The Childrens Young People (CYP) Programme will work to improve the emotional wellbeing, mental health services and support available to CYP through co-production with those with lived experience, their families, communities, local authorities, health board and third sector.

The programme highlight report was presented to members which highlighted good progress in relation to the development of the NEST/ NYTH Implementation Plan with feedback received from Welsh Government, and the work of the Emotional & Mental Health Planning Group. Members of the Board acknowledged that the work of the Safe Accommodation work stream was the most challenging, and further multi-agency discussions were required urgently.

Winter Plan - Welsh Government requested that the Partnership produce a regional Winter Plan, in addition to the Plan developed by the Health Board. The regional plan was shared with members of the Board and approved for submission.

Stepdown beds – a paper with a series of recommendations to ensure that the availability of stepdown facilities is more robust as we move into winter was shared with Board. Those recommendations included the following:

- The current Health Board commissioned transitional beds to become formal partnership “stepdown” beds from 1st December 2022.
- Additional beds of all categories will be added to the current framework, and where appropriate statutory partners will work with providers to support alternative models.
- Setting up of a regional task and finish group to agree the project plan and implementation of a work plan
- Governance will be via the Externally Commissioned Care group into the Transforming Complex Care Board, however urgent decisions, risks and issues may come direct to Transformation Board when necessary

There were a number of operational issues highlighted at the meeting, however the Board approved the recommendations on the proviso that the operational detail would be worked up and included with the final version of the proposal.

2.2 Swansea Public Services Board Joint Committee

The Swansea PSB Joint Committee met most recently on the 1st December 2022. Please note the following key points:

- Early Years Maturity Maternity Matrix – the matrix is to be used as a self-assessment tool to support local partners to understand the position on early childhood intervention, identify areas for improvement and work together to deliver positive change. Partner agencies were asked to identify a senior strategic sponsorship lead from each organisation.
- Local Well-being Plan Update – advice had been received from the Future Generation Commissioner on the Plan, and this would inform the development of the plan going forward.
- Public Service Board (PSB) Joint Committee Ways of Working – members discussed how the Committee could improve the way the committee works in order to add more value. A number of actions were agreed including more frequent meetings to have more detailed discussions on the Wellbeing plan and to reinstate discussions with NPT on a potential merger of Board to reduce duplication.

2.3 West Glamorgan Substance Misuse Area Planning Board (APB)

The West Glamorgan Substance Misuse APB met on 27th September 2022, please note the following:

- It was agreed at the meeting that for voting purposes Dr Keith Reid would represent the Health Board formally. Dr Reid is also the Chair of the APB.
- **Welsh Government** – Discussions with Welsh Government were ongoing following a letter received from the Deputy Director for Mental Health and Substance Misuse at Welsh Government. A formal response was submitted by members of the APB and a meeting was held between on the 12th September. The response reflected the need to continue to work on the strategy agreed by all agencies in 2020 pre pandemic, and that to get back on track, a programme manager would be employed. The Programme Manager would be

hosted/ managed by Neath Port Talbot Council on behalf of the APB partners. This plan was well received by Welsh Government, and a detailed plan will be considered and agreed at the next APB meeting.

- **Western Bay Substance Use Truth Commission** – members agreed to the establishment of the Truth Commission, and highlighted that this was a positive development which enabled access to expert advice during this period of transformational change.
- The **Harm Reduction Sub Group Annual Report 21-22** was circulated with the agenda and an increase to the number of drug related deaths in West Glamorgan was noted in 2021/22 compared to 2019/20 and 2020/21. The report included 64 potential drug related deaths, and 32 had been confirmed by the coroner as drug related, with the remaining 32 awaiting inquest by the Coroner. There was some discussion around the drivers for the increase, and members agreed that the annual report and the recommendations are a standing item for discussion at the Serious Incident Review Group meetings.
- A Steering Group set-up by the APB to oversee the **Strategic Evaluation Prescribing Services** presented recommendations to the APB which included the development of a new model, to consist of a rapid access service for everyone to be able to get a prescription as quickly as possible. Members endorsed the recommendations, to initially run a consultation exercise to finalise the proposed model, and to roll-out the new model as a pilot following the period of consultation.
- **Finance** - Additional funding had become available, and members agreed a series of actions to ensure that any slippage was spent including the payment of the Health Board's predicted deficit and investment into existing priorities.
- **Risk Sharing agreement** – It was highlighted that some of the terminology in the risk sharing agreement prevented probation from signing the agreement and that a potential change to the narrative to accommodate this position would be flagged at the joint PSB meeting.
- **Dual diagnosis** – the Health Board confirmed that the Dual Diagnosis sub group had been re-established and that a short brief would be provided as an update for the next meeting of the APB.

2.4 Neath Port Talbot Youth Justice and Early Intervention Services Management Board

The Management Board met on the 13th October 2022. Please note the following:

- **Substance Misuse** was highlighted as part of the safeguarding report as an issue - recent conversations with the YJS substance misuse worker had raised some queries in relation to a gap in service provision for young people with chaotic drug use and/or poly-drug use who have a history of trauma and are experiencing mental health concerns where their identified needs are more complex. It was suggested that a business case be developed setting out the need, challenges and the potential solutions. Discussions with APB also need to be aligned, particularly the scope of the dual diagnosis strategy, and whether or not it includes children & young people.
- **Performance reports** were circulated with the agenda for information.

2.5 Swansea Youth Justice Service Management Board

The last meeting of the **Swansea Youth Justice Service Management Board** was held on the 2nd November, however the notes were not available at the time of writing this report. The meeting was held in person, and board members welcomed two young people to the meeting, to talk about their experiences with the youth justice service, and the impact it had on their lives. One of the stories was presented in person and as a video, and all agencies agreed that the video should be

shared with professionals and young people to raise the profile of the issues experienced, and how young people can find solutions for what can appear to be impossible situations with the right support.

2.6 Neath Port Talbot Community Safety Partnership (CSP) Board

The CSP met on the 29th September 2022. Please note the following:

- Overall in the 3 month period included in the South Wales Police report (April to June) a total of 2300 recorded crimes across NPT which is a decrease of 11% or 300 less than the same quarter last year. South Wales Police confirmed that only 20% of calls attended directly related to crime, the rest relate to vulnerability and a large proportion of that is missing persons. Repeat missing persons is an issue which SWP are tackling. A meeting has taken place recently with the Health Service specifically in terms of first responders, ambulance and paramedics who are unable to attend medical calls is having a significant impact on SWP. Anecdotally, across Childrens and Adult services and our Emergency Duty Team, mental health calls during out of hours is an issue. Work is needed upstream to ensure services are developed and expanded to help the most vulnerable. SWP agreed to further work on potential target areas and agenda for discussions at the next meeting.
- South Wales Police reported that there has been a number of incidents relating to the supply of controlled drugs linked to County Lines and the carrying of and making threats with knives and weapons. A multiagency plan has been put in place to tackle this.
- Neath Port Talbot continued to welcome Ukraine citizens into the area, and a Welcome Centre is now open and a number of Ukraine's are staying at a hotel in Port Talbot. Agreed that this would be a standard agenda item for discussion.

2.7 Safer Swansea Partnership Meeting

The Partnership met on the 15th September 2022. Please note the following:

- The Cwmtawe Cluster attended and presented the evaluation of their Pathway Service. The Pathway service provides support for those people with issues with mental health, substance misuse, domestic abuse, and or sexual violence. Members recognised the benefits of the service and agreed that the importance of the project should be brought to the attention of the PSB, with a recommendation that it is extended to other cluster areas in Swansea.

3. RECOMMENDATIONS

The Health Board is recommended to:

- **NOTE** the key external partnerships which Swansea Bay UHB works as a part of;
- **NOTE** the issues discussed in these external partnerships which are of relevance to the Board.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input checked="" type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input checked="" type="checkbox"/>
Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>	
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The report highlights the current partnership arrangements with Local Authorities and other partners. These arrangements have been developed to improve outcomes for patients and mitigate any quality and safety risks.		
Financial Implications		
The recommendations made are not associated with any financial implications. Members of the Committee are not being asked to consider or approve any financial assumptions.		
Legal Implications (including equality and diversity assessment)		
There are no legal implications associated with this report or the plans outlined within it. The Health Board is fulfilling the statutory requirements placed on it to participate in the partnerships outlined in this paper.		
Staffing Implications		
There are no staffing implications associated with this report or the plans outlined within it.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The actions outlined in the report support the five ways of working outlined in the Act. Swansea Bay UHB is working collaboratively with partner organisations to identify improved ways of working to support the longer-term strategic vision of the organisations involved.		
Report History	This Board considered a previous Partnership Report Update in February 2021.	
Appendices	-	