



**GIG**  
CYMRU  
**NHS**  
WALES

Bwrdd Iechyd Prifysgol  
Bae Abertawe  
Swansea Bay University  
Health Board



		Agenda Item	2.4 (i)
<b>Freedom of Information Status</b>		Open	
<b>Reporting Committee</b>	Performance and Finance Committee		
<b>Author</b>	Georgia Pennells, Corporate Governance Officer		
<b>Chaired by</b>	Reena Owen, Independent Member		
<b>Lead Executive Director (s)</b>	Darren Griffiths, Director of Finance and Performance		
<b>Date of last meeting</b>	24 January 2023		
<b>Matters to Draw to the Attention of the Board (particularly areas relating to risk or quality)</b>			
<ul style="list-style-type: none"> <li> <p><b>Month 9 Financial Position</b></p> <p><i>Key Matters Raised by Members for Board Attention:</i> The risk rating score of 16 for Morriston service group was sufficient, given the pressures at the moment and the potential industrial action. It was advised that based on the position at month 10 it would be determined whether the risk rating would increase.</p> </li> <li> <p><b>Month 9 Performance Report</b></p> <p><i>Key Matters Raised by Members for Board Attention:</i> Cancer performance and endoscopy performance remained a concern whilst appreciating a lot of work was taking place to ensure an improving picture. Independent members queried what activity was taking place to ensure the right direction of travel, it was advised that that the health board remained in enhanced monitoring by Welsh Government in relation to cancer performance and following a recent meeting with Welsh Government, it was acknowledged that the recovery trajectory set by the health board was too ambitious; therefore, it would not be achieved at the end of March. Independent members were assured that improvements were being implemented in the main tumour sites, which would allow the health board a good chance to embed significant improvements moving into quarter 1 of 23/24.</p> </li> <li> <p><b>Public Health action in the context of the IMTP</b></p> <p><i>Key Matters Raised by Members for Board Attention:</i> Members questioned what was being achieved from the £1m set aside from the monies available to assist in achieving the population health initiatives. Members asked for a clear breakdown of what this money would be focused on next year for assurance purposes as given the position, there would be a risk of not allocating the £1m set aside effectively. Members were concerned of the lack of effective governance and the lack of coordination both across the health board and collaborate organisations in respect of population health, and questioned how this would be approached moving forward given it was fundamental in terms of successful delivery. Executive directors advised that a number of conversations had been held with the Director of Public Health and the Chief Executive Officer, and it was priority for the health board to progress at pace with further conversations imminent.</p> </li> </ul>			

## Other Areas of Discussion

- **Planned Care Access**

Andrew Sallows, Director of National Planned Care provided a briefing alongside the Deputy Chief Operating Officer. The position remained challenging but it was pleasing to see the improvements and that the numbers waiting for planned care were on a downward trajectory.

- **Capital Resource Plan**

The forecast outturn position reported at Month 9 showed an overspend position of £1.018m. Additional income from Welsh Government was anticipated to provide a balanced position. Independent members gave credit to the team for their work in ensuring the bids for money and business cases were efficiently planned.

- **Update on unscheduled care and emergency care performance**

Performance against the four hour target remained stable throughout October and November at circa 70% (circa 54.5% for Morriston). December data was included in the report but was currently under-going revalidation which was expected to improve the position by 10%. The number of hours lost to delayed handovers continued to average at over 200 minutes per vehicle throughout quarter 3 despite a number of ongoing initiatives at the front door including 'fit to sit', redirection to OPAS (older person assessment service), and discharge direct from an ambulance, along with the opening of the acute medical unit. Members gave praise to Morriston service group in terms of the launch of AMSR, and recognised to launch such a strategic service change amongst the winter pressures and industrial action that required additional planning, was outstanding.

- **Update on transformation progress against the plans**

Members were assured that the Chief Executive Officer had challenged the team to accelerate the Swansea Bay Patient Portal (SBPP) programme.

### Decisions Made for Approval by the Board

No decisions were made requiring board approval.

### Updates Received from Sub-Groups

There were no updates from sub-groups received.

### Matters Referred to Other Committees

There were no matters referred to other committees.

<b>Date of next meeting</b>	23 February 2023
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<b>Freedom of Information Status</b>		Open
<b>Reporting Committee</b>	Performance and Finance Committee	
<b>Author</b>	Georgia Pennells, Corporate Governance Officer	
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<b>Date of last meeting</b>	23 February 2023	

### Matters to Draw to the Attention of the Board (particularly areas relating to risk or quality)

- **Month 10 performance report**

*Key Matters Raised by Members for Board Attention:* Cancer figures and endoscopy waits remained concerning. Cancelled elective procedures were notably high due to industrial action, shortage of theatre staff and a portion of activity was lost due to a breach of the green pathway. It was agreed deep dive reports on endoscopy and neck and femur interventions would be brought to May 2023 Committee.

- **Draft Financial Plan**

*Key Matters Raised by Members for Board Attention:* Members raised concerns in relation to the level of cost reductions which were assumed in the current financial outlook deficit projection, run rate reductions, meeting the saving gap from last year and the reduction to the covid transitional costs and highlighted the hugely challenging figure in terms of savings required. Members asked for assurance surrounding the implications and the risks associated with the position and what this would mean for the health board, given the huge challenge.

- **Stroke performance**

*Key Matters Raised by Members for Board Attention:* Access to dedicated Stroke beds continues to impact on performance with 5.9% of patients meeting the target of admission within 4 hours for December 2022. This was against compliance of 10.7% in November 2022 and 6.1% compliance in October 2022. - Thrombolysis rates were low in December 2022 at only 2% of patients receiving thrombolysis. It was agreed that a follow up report would be brought to the May 2023 committee following the CT pilot commencing in February 2023.

- **Neurodevelopment performance**

*Key Matters Raised by Members for Board Attention:* Members were pleased to see the clear efforts made locally to address the backlogs, albeit having minor impact due to staffing levels. However, it was frustrating to see the pressure on children, families and schools in relation to delay to the visits from Welsh Government which in turn was delaying the confirmation of funding for the business case. Further analysis was noted to be needed into the business case given the unrealistic expectation of the funding required. It was agreed a follow up report would be brought to the July 2023 committee pending further information from Welsh Government on the business case.

### Other Areas of Discussion

- **Month 10 financial position including a year-end forecast**

An underspend of just over £0.200m was reported for the first time in this financial year which takes the year to date position to an overspend of £4.092m. Savings were still

showing as £4m unachieved, which was likely to reduce to £3.3m unachieved by the end of the financial year but would still contribute to the financial challenges. Since the report was written it was highlighted that a further £11m was received from Welsh Government in response to covid-19 funding, which meant from the covid-19 response costs, the health board was waiting on quarter four national programme reimbursements and long covid national programme. Given the improving position, this would alter the risk score. There was positive feedback following the run rate workshop, resulting in good actions in terms of what could be done further on in 2023-24 and 2024-25 onwards. It was agreed a follow up session would be arranged.

- **Continuing healthcare quarter three update**

Members discussed the likelihood of continued funding for the step up/step down scheme given its positive impact. The delivery group consisting of SBUHB, CAVUH & CTMUHB were in the process of putting in place a plan to clarify commissioning and service specification. In relation to the longer term arrangements, executive colleagues advised that a strategic partner would be commissioned to work with the health board to look at what the different models of care should be to support people out of hospital, and in turn prevent hospital admissions.

### Decisions Made for Approval by the Board

No decisions were made requiring board approval.

### Updates Received from Sub-Groups

There were no updates received from sub-groups.

### Matters Referred to Other Committees

There were no matters referred to other committees.

<b>Date of next meeting</b>	28 March 2023
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