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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	29 September 2022	Agenda Item	6.1
Report Title	Joint NHS Partnership and Commissioning Update Report		
Report Author	Ian Langfield, Associate Programme Director, Tertiary Services		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	This paper provides an update on the issues for SBUHB arising out of the partnership and commissioning meetings which have taken place with other NHS organisations since the Board last met.		
Key Issues	<p>The paper provides an update on our work to plan, commission and deliver services through the following joint arrangements:</p> <ul style="list-style-type: none"> • Welsh Health Specialised Services Committee (WHSSC) Joint Committee Meeting • Emergency Ambulance Services Committee (EASC) Joint Committee Meeting • NHS Wales Health Collaborative Executive Group • SBUHB/HDUHB interface and ARCH NHS Service Transformation Groups • Joint Executive Group with Cwm Taf Morgannwg UHB • Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB • NHS Wales Shared Services Partnership. 		
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the update on the Health Board's joint NHS partnership and commissioning arrangements. 		

JOINT NHS PARTNERSHIP AND COMMISSIONING UPDATE REPORT

1. INTRODUCTION

This report provides a brief summary of the joint NHS partnerships and commissioning meetings that have taken place since the last Board and the relevant issues for Swansea Bay University Health Board (SBUHB).

2. BACKGROUND

In line with 'A Healthier Wales' and the National Clinical Framework the Health Board works in partnership with other NHS organisations to plan, commission and deliver services for both our resident population, and patients from other Health Boards who access our specialised services, and to improve population health. The paper specifically summarises the issues arising from the:

- Welsh Health Specialised Services Committee (WHSSC) Joint Committee
- Emergency Ambulance Services Committee (EASC) Joint Committee
- NHS Wales Health Collaborative Executive Group
- ARCH Service Transformation Group
- Joint Executive Group with Cwm Taf Morgannwg UHB
- Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB
- NHS Wales Shared Services Partnership.

All formal partnership arrangements have gradually been reinstated following a brief suspension during the early stages of the Covid-19 pandemic

3. GOVERNANCE AND RISK ISSUES

The most recent minutes or informal notes of the meetings are included in the Appendices or informally through AdminControl and the main issues for SBUHB are summarised as follows.

3.1 WHSSC Joint Committee

This report provides an update on the Joint Committee meeting held on 12th July 2022. The issues of interest to SBUHB are:

- **Recovery Trajectories across NHS Wales-** Members received presentations from the 3 main Health Boards in Wales (including SBUHB) that are providers of Specialised Services for assurance on the plans to recover waiting times for specialised elective surgery.
- **Neonatal Transport Update** – Members received an update report from the Delivery Assurance Group (DAG) which noted that further work is being undertaken by the transport service on reporting to strengthen assurance as well as an update on the implementation of the Neonatal Transport Operational Delivery Network (ODN), which will be hosted by SBUHB.
- **Draft Specialised Paediatric Services 5 Year Commissioning Strategy-** Members received a draft of the Specialised Services Strategy and supported the 6 week engagement process in order to obtain further stakeholder feedback prior to the final version being presented to Joint Committee for approval in September 2022. The Strategy team has collated and submitted a response on behalf of the Health Board {which is

broadly supportive].

- **South Wales Cochlear Implant and Bone Anchored Hearing Aid (BAHA) Implant Device Service-** Members noted the assessment process that had been undertaken to review the South Wales Cochlear and BAHA service. Members noted the preferred commissioning option of a single implantable device hub for both Paediatrics and Adults with an outreach support model. SBUHB currently provides BAHAs and a further process will be undertaken by WHSSC to identify the preferred provider.
- **Hepato-Pancreato Biliary (HPB) Services for Wales-** Members received the Project Initiation Document (PID) and action plan tracker for the South and West Wales HPB surgery project.
- **Supporting Ukrainian Refugees with Complex Health Needs-** Members approved the proposal to manage the complex health needs of Ukrainian refugees arriving in Wales within current funding baseline in year, offsetting against non-recurrent slippage and reserves.
- **Financial Performance Report -** The financial position reported at Month 2 for WHSSC was a year-end outturn forecast under spend of £515k.

3.2 EASC Joint Committee

This report provides an update on the EASC Joint Committee meeting held on 12th July 2022. The issues of interest to SBUHB are:

- **'Focus on'- Performance Report-** Members received an update on current emergency ambulance performance. An EASC action plan has been developed and is submitted monthly to the Health Minister which brings together actions from the commissioning intentions, handover improvement plans and Welsh Ambulance Service Trust (WAST) Performance Improvement Plan. Improvement actions include developing agreed hospital handover improvement trajectories and introduction of a revised all-Wales Immediate Release protocol for red and Amber 1 incidents.
- **Draft Emergency Ambulance Services Commissioning Framework-** Members received a draft of Commissioning Framework for ambulance services which aims to provide clarity on the commissioning of core service provision alongside services that are considered transformational, but are ultimately optional within the commissioning arrangements. The framework proposes the development of integrated commissioning plans for each Health Board which will feed into the Integrated Medium Term Plan (IMTP) process.
- **EASC Commissioning Update-** Members noted the commissioning update provided by EASC which included progress in commissioning through the utilisation of the commissioning cycle, commissioning frameworks, IMTP and commissioning intentions. A quarter 1 progress is planned for EASC Joint Committee in September 2022.

3.3 NHS Wales Health Collaborative Executive Group

The last meeting of the NHS Wales Health Collaborative Executive Group was held on the 19th July 2022. Items of interest to SBUHB include the following:

- **Collaborative Update Report** – Members received an update on the establishment of the NHS Executive and the implementation of the National Clinical Framework.
- **South Wales Trauma Network** – Members received a presentation on the post programme evaluation.
- **RSSPPP** – Members received an update report from the SBUHB & CVUHB Regional and Specialised Services Provider Planning Partnership.
- **Specialised Infectious Disease Service** – Members received a report on the current commissioning and delivery arrangements for specialised infectious disease services, and supported a proposal to develop a service specification.

3.4 SBUHB/HDUHB Interface and ARCH Programme

The new ARCH Governance arrangements are embedding well and providing a greater focus on NHS service transformation, with a particular focus on stabilisation, recovery after Covid and establishing robust and sustainable regional services.

The **ARCH NHS Regional Recovery Group** met on the 17th June. The group is chaired by Steve Moore (CEO HDUHB) and provides executive leadership and decision making for the ARCH portfolio across the two health board partners and to provide a collective mandate for all projects linked to each other's organisational priorities:

- **SARC** – Members received an update on the SARC project.
- **Endoscopy Regional Plan** – Members received an update on the two plans which have been developed for submission to the National Endoscopy Programme.
- **Orthopaedic Update** – Members received an update on the National Clinical Strategy for Orthopaedic Surgery (NCSOS), including the recommendation to develop a South West Wales regional hub. Members agreed to establish an orthopaedic group in autumn 2022, following discussion with the authors of the NCSOS report.
- **Pathology Programme** – agreed to include Blood Sciences/Laboratory Medicine in ongoing exploration regarding development of regional Pathology services,
- **Pipeline projects** – members received an update report about progress exploring ARCH the pipeline programmes: Endoscopy, Oral Maxillofacial Surgery, Radiology, Orthopaedics, and Regional Diagnostic Centres
- **Regional Stroke Services** – members agreed to establish a Regional Stroke programme under ARCH under the ARCH Strategic Developments Group leadership

The **ARCH NHS Strategic Development Group** met on the 2nd August. The group provides Executive leadership at for the ARCH Strategic Developments

portfolio:

- **Pathology Programme** – The group received an update on the programme. Members were advised that a new 'Digital' workstream has been created to support the information management and technology. Research, Enterprise and Innovation (REI) opportunities that come from Pathology will be supported by the ARCH REI Group and the Life Sciences Hub.
- **Regional Stroke Services** – The group received an update on the programme. Members were advised that the governance for the group had been agreed, and that further workshops are scheduled through September.
- **South Wales Cancer Centre** – Members agreed to extend timeline for the final approval of the Strategic Programme Case from September to December 2022, and to present mapping work to each Health Board before January 2023.
- **TRAMS (Transforming Access to Medicines) Programme** – Members received an update on the TRAMS programme.

The **ARCH NHS Operational Change Group** met on the 16th August. The group provides Executive leadership at for the ARCH NHS Operational Change Group's portfolio:

- **ARCH Regional NHS Plan** – Members received a draft regional plan which encompassed current and emerging workstreams, and discussed the resources required to deliver the programme.
- **South Wales Cancer Centre** – Members received an update on the development of the Strategic Programme Case.

3.5 Joint Executive Group with Cwm Taf Morgannwg (CTM) UHB

The Joint Executive Group (JEG) between Swansea Bay UHB and CTM UHB last met on 9th June 2022. Items of interest to SBUHB include the following:

- **Planned Disaggregation of Clinical Service Level Agreements (SLAs) 22/23**- A programme of work is in place for 2022/23 to actively cease or plan the cessation of the following SLAs:
 - **Pathology**- Disaggregation programme to be established aligned with the national implementation of a new Laboratory Information Management System (LIMS).
 - Clinical Capacity SLAs based in Neath Port Talbot Hospital (NPTH) including
 - Breast Services- Joint project group established to plan the repatriation of breast surgery. Further due diligence required by CTMUHB regarding patient and financial impact before cessation date can be agreed.
 - Orthopaedics- as part of the long term vision of NPTH becoming an elective Orthopaedic Centre, SBUHB has requested that CTMUHB relinquish a number of Orthopaedic theatre sessions within NPTH in order for SBUHB to gain extra Orthopaedic operating capacity. Discussions are ongoing between both organisations regarding agreeing the operational transfer of the theatre sessions.
- **Review of Memorandum of Understanding (MOU)**- the MOU was originally developed as part of the transition programme between the two organisations for the Bridgend Boundary Change in 2019. However, both Chief Executive Officers (CEOs) have expressed a

desire for a more strategic, partnership approach and requested that the MOU is reviewed. The revised MOU will be discussed in JEG on 8th September 2022.

- **ICT SLA** - Members received an update on the progress of disaggregating the ICT SLA. Good progress has been made in recent months as both organisations have worked together to get a better understanding and grip on disaggregating the SLA, however the financial impact continues to be challenging. The current disaggregation timeline will extend into 2024 which both teams are signed up to and the work will be taken forward by the project group which will feed into Joint Management Group.

3.6 Regional and Specialised Services Provider Planning Partnership Group - (RSSPPP) with Cardiff and Vale UHB

The Regional and Specialised Services Provider Planning Partnership Group met on 20th June 2022. The main items for SBUHB under discussion were:

- **Thrombotic Thrombocytopenic Purpura (TTP) in South Wales** - Members received a report summarising the outcome of discussions on the future delivery of TTP at both organisation's Tertiary Service's Oversight Group. It was agreed to establish a project to propose an interim delivery model and commissioning framework.
- **Hepato-Pancreato-Biliary Surgery** - Members discussed the Project Initiation Document, and agreed the project aim and objectives.
- **Paediatric Neurology** - Members received an update on the development of the contingency plan to support the delivery of tertiary paediatric neurology services in SBUHB, following the retirement of the existing consultant at the end of October.
- **All Wales Lymphoma Panel** - Members discussed a proposal from the Director of WHSSC to improve the resilience of the All Wales Lymphoma Panel.
- **Infectious Diseases** - Members agreed to seek formal delegation from the NHS Wales Health Collaborative Executive Group to establish a project to develop a service model and service specification for Specialised Infectious Diseases.
- **Endoscopic Ultrasound** - Members discussed the recent correspondence from Welsh Government on the development of a proposal for a regional service.
- **OG Cancer Surgery** - Members received an update on the development of the service model and patient pathway, and agreed to undertake further work to consider the wider patient pathway.
- **WFI Service** - Members discussed proposals to review the current service model for the Wales Fertility Institute.
- **Partnership Framework** - Members agreed to undertake a 6 week focused consultation on the partnership framework, once the internal engagement exercise has concluded.
- **Specialised Services Strategy** - Members agreed to continue to work together to develop an integrated strategy for specialised services.

The next meeting is scheduled for the 1st November.

3.7 NHS Wales Shared Services Partnership (NWSSP) Committee

This report provides an update on the Shared Services Partnership Committee held on 21st July, based on unconfirmed minutes.. The main issues arising for the Health Board to be aware of are:

- **Procurement – National Operating Model** – Members received an update on the new operating model - The objectives include greater exploitation of opportunities for regional and all-Wales procurement; ensuring support for national initiatives such as decarbonisation, the foundational economy and social value, and utilising expert procurement resource more effectively. Progress will be monitored through a revised suite of KPIs
- **Laundry Outline Business Case** - Members received and approved the Outline Business Cases for South West and North Wales. These will now proceed to Full Business Cases to enable formal submission for funding from Welsh Government.
- **IMTP** – Members received the first quarterly update on the IMTP.
- **Finance Report** – The Committee reviewed the finance report and noted the month 3 position.

4 FINANCIAL IMPLICATIONS

There are no financial consequences associated with the updates in this report.

5 RECOMMENDATIONS

Members are asked to:

- **NOTE** the update on the Health Board’s joint NHS partnership and commissioning arrangements.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>	
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
Quality, Safety and Patient Experience		
Through the joint partnership and commissioning arrangements, the Health Board plans and commissions services to improve population health and quality of service delivery.		
Financial Implications		
The consequences of the pandemic on the Risk Pool arrangements is identified in section 3.7 although the financial consequences are not yet known.		
Legal Implications (including equality and diversity assessment)		
Under the Wellbeing of Future Generations Act the Health Board has a duty to work in collaboration and integration to plan, commission and deliver services for the benefit of the population.		
Staffing Implications		
There are no direct staffing implications of this paper.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The paper gives an update on how the Health Board is working in collaboration with other NHS bodies to plan, commission and deliver integrated services in line with 'A Healthier Wales' and the WBFGA.		
<ul style="list-style-type: none"> ○ Long Term - The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs. ○ Prevention - How acting to prevent problems occurring or getting worse may help public bodies meet their objectives. ○ Integration - Considering how the public body's well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies. 		

- **Collaboration** - Acting in collaboration with any other person (or different parts of the body itself) that could help the body to meet its well-being objectives.
- **Involvement** - The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.

Report History

The last update on joint NHS partnerships and commissioning was presented to Health Board on 26th May 2022.