

South Wales Spinal Network Risk Log

Sponsor:	SRO	Complied by:	ODN
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Please do not adjust the formatting / layout of this log

Remember! A risk is an uncertain event that, should it occur, will have an effect (negative or positive) of the achievement of objectives

Risk ID	Risk Footprint	Risk Category	Risk Title	Cause	Event (Impact)	Effect	Current Risk Score / Severity			Management & Mitigation	Revenue / Capital Requirement	Since Last Review	Date raised	Date for review	Risk Owner	Comments & Updates
				"If xxx (cause) occurs"	"then xxx (event) may happen"	"which will result in xxx (effect)"	Consequence	Likelihood	Total							
SWSN.007	Supra-regional	Quality and patient safety	There is a risk of reduced access to spinal services for paediatric residents in South West Wales.	Lack of spinal outreach services in South Wales.	Parents and children have to make long journeyys into Noah's Ark Hospital, this can present financial and childcare challenges for families.	Parents and children are unable to access spinal services locally.	3	3	9		Revenue	↔		30/10/2023	Spinal Network	05/03/2024 - AT is the point of contact in SW Wales for virtual clinics. The paediatric pathway highlights what the ODN would like to happen within each health board which is being submitted for sign on at network board on 2nd April 2024. 19/11/2024 - Awaiting outcome of CG05 Paediatric Spinal from the T&F Group. 26/03/2025- Development of CP02 Paediatric Spinal Deformity 13/05/2025 - Awaiting publication of CP02. 18/11/2025- Awaiting publication of CP02.
SWSN.018	Supra-regional	Governance	Lack of standardsation referral system for MSCC	It is not possible to have one version of the form when emailing documents, this will lead to multiple versions existing and causing incorrect information being shared and could result in a patient safety risk.	Numerous emails back and forth with mulitpe versions of referral forms exisiting.	Delays to patient care	2	1	2	As an interim solution, a word document has been devised to collect all MSCC referrals	N/A	↓	01/07/2024	01/09/2024	Spinal ODN	07/2024- Discussion with the ODN required before launching. 19/11/2024 - Service is launched. Standardised pathway has been agreed. Risk reduced. 03/12/2024 - This risk have been reduced since the MSCC coordinators have begun their role and the service is live in the West and East. 18/11/2025- Risk reduced. A referral form has been created, which is available for all staff to complete prior to the MSCC coordinator.
SWSN.019	Regional	Clinical	Issues surrounding accepting teams of MSCC patients	Suspected/confirmed MSCC requires admission	Delay in transfer for treatment if there is no accepting team for repatriation	Delay in effective treatment for patients with MSCC	3	3	9	Audit MSCC Service as per agreed KPIs	N/A	↓	09/07/2024	31/01/2024	Health Boards/Trust	07/2024- MSCC coordinators providing educational sessions to Health Boards with the aim of streamlining the pathway. 19/11/2024 - MSCC service launched. Ongoing education programme established. Risk reduced. 03/12/2024 - these risks have been reduced since the MSCC coordinators have begun their role and the service is live in the West and East. 18/11/2025- Update required from HDUHB, SBUHB, CTMUH and ABUHB on their mitigation processes around accepting MSCC patients.
SWSN.021	Supra-regional	Clinical	Implementation of CG/CP/OPs	Lack of resource / financial implications	Regional variation	Variation of quality of care across the region	2	4	8	Baseline assessment / GAP analysis / Programme to implement		↔	03/07/2024	03/12/2024	Health Boards/Trust	19/11/2024 - Benchmarking tool shared with health boards to complete and benchmark with the SWSN. 04/11/2025- Preliminary meeting with CDs and SDMs in December 2025. Also, the ODN are reviewing the CGs and OPs. The ODN are developing a maturity matix to support the process.
SWSN.022	Regional	Clinical	Long inpatient spinal waiting list	Lack of Theatre Access	Regional variation	This is leading to pressure to treat patients not on priority which is leading to potential paralysis and poor outcome	5	5	25	Currently health boards are focused on 52 and 104 waiting lists.		↑	04/07/2024	02/12/2025	Health Boards/Trust	19/11/2024 - Risk increased due to ongoing bed presurres around elective spinal patients and poor access around the network, except ABUHB. 03/12/2024 - FB added that with some of the urgent waiting lists, harm is being caused to patients if their waiting 100+ weeks. There were no objections to the increase of this risk. 04/11/2025- Capacity and demans inequity remains.
SWSN.023	Regional	Clinical	Orthotics Provision	Lack of orthotics provision in C&VUHB	Regional variation	Poor patient outcomes	2	5	10	Orthotists from HDUHB and ABUHB are providing an outreach service where required.			02/09/2025	02/12/2025	Health Boards/Trust	04/11/2025- HDUHB and ABUHB are working with C&VUHB to provide orthotics support due to lack of orthoses service in C&VUHB.
SWSN.024	South East	Clinical	Lack of MSCC Coordinator	Delays in MSCC pathway	Regional variation	Poorer patient outcomes	2	5	10	MSCC corordination has reverted to pre MSCC coordinator employment by AOS Teams			02/09/2025	01/05/2025	Health Boards/Trust	04/11/2025- Ongoing ODN internal process re MSCC east coordinator. 5/3/26 - MSCC coordinator has resigned. Unable to recrute to the post due to SB freeze on recruitment - no end date