



Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	20.06.2019	Agenda Item	3.3
Report Title	Quality Impact Assessment		
Report Author	Charlotte Higgins, PMO lead, Transformation		
Report Sponsor and presented by	Gareth Howells, Director of Nursing and Patient Experience		
Freedom of Information	Open		
Purpose of the Report	The purpose of this report is to provide the Quality and Safety Committee with an update of schemes that have been considered and reviewed at the Swansea Bay University Health Board Quality Impact Assessment Panel meeting.		
Key Issues	<ul style="list-style-type: none"> • The Quality Impact Assessment (QIA) Panel has reviewed a range of new schemes which have been identified as a saving. • Service Delivery Unit 2019/20 category A/B schemes which are new or changes to services have been assessed using the Quality Impact Assessment tool. • The QIA Panel are now in the process of reviewing 2019/20 category C 'high Value Opportunity' schemes. 		
Specific Action Required (please choose one only)	Information	Discussion	Assurance
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Recommendations	<p>The Quality and Safety Committee are asked to:</p> <ul style="list-style-type: none"> • Note the contents of the assurance report 		

Quality Impact Assessment Panel Assurance Report

1. INTRODUCTION

The purpose of this report is to provide the Quality and Safety Committee with a summary of schemes that have been considered and reviewed at the Swansea Bay University Health Board Quality Impact Assessment Panel meeting.

2. BACKGROUND

During the reporting period of February – May 2019, the Quality Impact Assessment Panel has met on the following dates:

- February 11th 2019
- April 24th 2019
- May 23rd 2019

Attendance at meetings included a range of stakeholders internal and external to the organisation:

- Members of the Executive Team
- Staff side representation
- Community Health Council
- Senior Managers from each Service Delivery Unit
- Project and Management Leads of new schemes.

Quality Impact Assessment Panel Review

The following section provides an overview of schemes considered and reviewed by the Quality Impact Assessment panel. Behind each scheme is a robust assessment of the key quality performance measures, the impact of the scheme on the quality of the services provided and mitigation.

• Service Delivery Unit Savings Plans – Category A/B Schemes

The Service Delivery Units have identified all 2019/20 category A/B schemes which are new or changes to services. These have been assessed using the QIA screening tool, and assessed fully if identified as having an impact on quality.

Scheme Name	Impact	Panel decision	Re-reviewed decision
Morrison Service Delivery Unit			
Removal of Vanguard	16	Approved - Operational risks and impact of removal on performance identified by the Delivery Unit. QIA and mitigation completed.	Re-review quality impact of removal following decision to extend closure date. Further assessment required on system risks at next resubmission
Plastic Surgery Treatment Unit	6	Approved - Operational risks and impact of scheme and mitigation completed by the Delivery Unit.	Approved. Continue to monitor on-going impact - Further assessment required on system risks at next resubmission.
Singleton			
Closure of remaining 10 beds on Ward 7	16	Support to progress provided that operational risks and impact of bed closures on performance identified by the Delivery Unit. QIA and mitigation completed. Review risks, mitigating actions and measures.	Continue to monitor impact. Further assessment required on whole system risks at next resubmission
Endoscopy Redesign	9	Approved - When redesign option is agreed, reassess and submit to Panel.	Remove from panel until scheme is redeveloped next year.
Neath Port Talbot			
Ward Reconfiguration	6	Approved - Consideration should be taken to work with MH&LD. Ongoing assessment required on impact to Community services.	Approved by panel. Further review identifies that risk does not require full QIA.
Mental Health and Learning Development			
Remodelling of Older Persons Mental Health	16	Approved - on the grounds that mitigation against risk process to local authority reviewed.	Improved mitigating actions including clinical and patient reported outcome measures to be included.

Hafod - Y - Wennol	15	Approved - Good overview of benefits and risks. Approved subject to strengthening measures and monitoring arrangements.	Measures and monitoring arrangements had been strengthened since the previous meeting.
Womens Services	15		
Gwelfor Repatriation Project	8		
Primary & Community Care			
Gorseinon Capacity Re-design	4	Approved - Panel in agreement that schemes only have positive outcomes, no full QIA required	N/A
Continence invest to save	2		N/A

All 2019/20 Category A/B schemes have been assessed on their impact on quality. Key risks and potential negative impacts have been identified through the process. Mitigating actions have been reviewed by the QIA panel.

- **High Value Opportunities (Category C Schemes)**

Due to the cost savings identified against High Value Opportunity schemes, each project will use the QIA tool to assess the impact against quality. The following schemes have been reviewed by the panel.

Scheme	Impact	Panel decision	Re-reviewed decision
Hospital 2 Home	9	Approved - Panel agreed that scheme will have positive impact on all elements on quality. Continue to monitor safety KPIs such as inpatient pressure ulcers and falls etc.	N/A
Medical Workforce	6	Further work required and re-submit to panel if risks associated to staff and system increase.	N/A
Outpatient Modernisation	12	Approved - Continue to monitor impact throughout scheme and assess when workstreams develop.	N/A
Theatres and Surgical Re-design	2	Approved - Continue to monitor impact throughout scheme and re-assess when workstreams develop.	N/A

The following High Value Opportunities will be reviewed at the next panel in July 2019, and at future meetings:

- Nursing Workforce
- Therapies Workforce
- Value and Variance

3. GOVERNANCE AND RISK ISSUES

There is an ongoing focus on the impact of specific delivery unit schemes on other units and departments across the health board.

On these occasions, the scheme leaders have been asked to undertake a further assessment to identify if the scheme will have a negative effect on other areas and the mitigation required.

Lower scored schemes are included in this report also for information and completeness.

The Quality Impact Assessment panel will receive a risk report at future panels to cross check schemes, which have identified as carrying a risk of over 16 against the corporate risk register.

4. RECOMMENDATION

The Quality and Safety Committee are asked to note the contents of this report.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input checked="" type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The robust assessment of the key quality performance measures and mitigation ensures that quality, safety and patient experienced is not compromised when a new cost saving initiative is proposed in the Health Board.		
Financial Implications		
No Financial Implications to note		
Legal Implications (including equality and diversity assessment)		
No legal implications to note		
Staffing Implications		
No staffing implications to note		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The Quality Impact Assessment has an impact on the following “The Well-being of Future Generations (Wales) Act 2015, 5 ways of working:		
<ul style="list-style-type: none"> ○ Long Term – The robust assessment of the key quality performance measures and mitigation promotes the success and sustainability of service change. ○ Collaboration - The range of stakeholders who attend the panel meetings promote collaboration across the whole system. 		
Report History	N/A	
Appendices	N/A	

