

MAIN REPORT		ABM University Health Board
Health Board		Meeting On 25th January 2018
		AGENDA ITEM:1VIII
Subject	Chairman and Chief Executive's Report	
Prepared by	Pam Wenger, Director of Corporate Governance/ Board Secretary	
Approved & Presented by	Andrew Davies, Chairman & Alex Howells, Interim Chief Executive	

1. PURPOSE

To advise Board members of issues impacting on the Health Board.

2. KEY ISSUES

a. Proposed Changes to Bridgend Boundary

Members will be aware that, as part of his announcement on Local Government reform (July 2017), the Cabinet Secretary for Finance and Local Government identified the inclusion of Bridgend County Council within the Cardiff City region. At the same time, he advised of the intention to consult on the consequential realignment of Health Board boundaries to preserve the principle of co-terminosity between health and social care.

The consultation is now live on the Welsh Government website at the links below and will close on 7th March 2018:

<https://consultations.gov.wales/consultations/proposed-health-board-boundary-change-bridgend> (English)

<https://ymgyngoriadau.llyw.cymru/ymgyngoriadau/newid-arfaethedig-i-ffin-y-byrddau-iechyd-ym-mhen-y-bont-ar-ogwr> (Welsh)

The Written Statement accompanying the consultation is available at:

<http://gov.wales/about/cabinet/cabinetstatements/2017/59408124/?lang=en> (English)

<http://gov.wales/about/cabinet/cabinetstatements/2017/59408124/?skip=1&lang=cy> (Welsh)

The consultation is being led by Welsh Government and a decision will be made in spring 2018 on the way forward. ABMU will provide a formal response to the consultation which will be agreed by the Board.

b. Engagement on Service Change

The Health Board has been working on a range of service change plans to start to achieve the service and financial sustainability required by the organisation over the next year – 18 months. These service change plans have now been developed to the stage when the actual engagement on them is being planned. Discussions with the Community Health Council (CHC) have supported a single engagement process

including the whole range of service change proposals within a framework of asking the public help “their NHS” to be more efficient and help us by telling us how we could achieve this. A proposed timeline for the engagement on service changes, based on the Welsh Government guidance on engagement and consultation and our Framework for engagement and consultation has been prepared and is attached as **Appendix A**.

c. Seasonal Pressures Update

Members will be aware of the significant operational pressures on unscheduled care over the Christmas and New Year period, which have been exacerbated by a high number of flu cases starting at the end of December. As usual health and social care staff across the system have worked over and above expectations to focus on safety and quality for patients, with excellent support from our colleagues in the Welsh Ambulance Services Trust. There has been a knock-on effect on delivery of national performance targets and further detail is contained within the Performance Report.

As reported to the Board in December, the Health Board is running a ‘**Breaking the Cycle**’ approach in January which is aimed at releasing clinical and non-clinical capacity to support front line teams to deliver the best possible care to patients, by helping to unlock any constraints that impede flow through the system. In addition the recent increase in flu has reinforced efforts to increase vaccination rates and control the spread of this infection as far as possible.

Members will note that an extra £10m has been announced by the Welsh Government to help relieve winter pressures on the Welsh NHS. The Executive Team are working through the plans with the Units and other partners to agree how the additional funding allocated to the Health Board can be utilised over the next two months.

d. Annual Plan 2018/19

The draft Annual Plan for 2018/19 reflects the current NHS Wales and local strategic and operational context, and will be submitted to the Welsh Government by the end of January 2018.

The theme of the Annual Plan is to improve quality and safety, and performance through an integrated service, workforce and financial plan which will be delivered through our Recovery and Sustainability Programme. The Board has previously determined that it will submit an annual plan for 2018/19 with the intention of preparing a three year Integrated Medium Term Plan (IMTP) for 2019/20 onwards, and Welsh Government has been advised of this. The Plan will focus particularly on improvements against our Targeted Intervention Priorities of unscheduled care, stroke, planned care, healthcare acquired infections and finance.

The Plan aims to deliver:

- Improved quality and safety of our services
- Improved performance against targeted intervention priorities
- Modernised service models leading to redesigned capacity and improved length of stay
- Increased sustainability of the workforce
- Improved efficiency of our services
- Significant reduction in financial deficit.

The Board discussed and gave feedback on the Annual Plan in December. The Board agreed further detailed work at Unit level and via executive-led workstreams to test and risk assess the emerging plans, and their potential impact quality and safety, service provision and the forecast financial outturn.

The Health Board received the Allocation Letter for 2018/19 in late December, the implications of which have been factored into the ongoing work on the draft 2018/19 Plan. The financial plan will be included in the final Annual Plan to be considered by the Board in March 2018.

e. Governance Work Programme 2018/19

At the last Board, it was agreed that a review of the current governance framework takes place by the newly appointed Director of Corporate Governance. It is an opportunity to consolidate the actions from the Financial Governance Review into an overarching work programme for the forthcoming year. A discussion will take place at the Board Development Session in February and a proposal on the governance framework will be considered by the Board in March 2018.

At the same time, the work on the development of a Board Assurance Framework will begin with a view to putting in place an initial Framework from April 2018. The Director of Governance and Chair of the Audit Committee attended the Workshop on Board Assurance Frameworks led by the Wales Audit Office on 12 January 2018.

f. NHS 70: Celebrating 70 years of the NHS

To celebrate the NHS@70, the Health Board is bringing together the enthusiasm, skills and experience of individuals from Communications, the ABMU Heritage Group, Arts in Health, Workforce, Patient Experience and volunteers to develop a calendar of events throughout 2018.

The largest individual project for the year is the development of an ABMU memory book, capturing stories and memories of staff, patients and local communities, and recording the transformation of services and estate, and looking to our future. The project is being led by the Communications team, who will be doing the bulk of the research and writing, with support from the Heritage Group.

The plan is to publish the book online and as a hard copy. Printing and distribution costs are being supported by Charitable Funds, with any profit from sales of the book to be ploughed back into charitable funds.

This book follows on from a smaller online-only publication [Diamond Days – 60 years of the NHS](#) which was produced by the Communications team in 2008. It is planned for the 2018 version to be more in-depth and carry even more pictures and text.

g. Non-Officer Member (NOM) Arrangements

Since the last meeting arrangements have been put into place to advertise two further NOM/Independent Member positions; that currently held by Chantal Panel who has decided to step down in March 2018 and secondly the third sector position.

The Standing Orders allow for Health Boards to appoint an additional Associate Member to assist in discharging its functions. On reviewing the current Board Membership, it is proposed that an additional Associate Member is appointed that has a clinical background. The Chairman, therefore will be seeking approval from the Minister for Health and Social Services for this appointment.

h. Executive Team Update

Since the last meeting we are delighted to confirm that Tracey Myhill, who is currently the Chief Executive of the Welsh Ambulance Service NHS Trust will be taking over from Alex Howells as ABMU's Chief Executive as of 1st February 2018.

As Chair, I wish to place on record my sincerest thanks to Alex Howells who took over as Interim Chief Executive at ABMU in February last year and wish to pay tribute to the way in which she led the organisation at a very challenging time. The Board will wish to join me in wishing Alex every success in her new role as Chief Executive of a brand new special health authority – Health Education and Improvement Wales. We look forward to working with you.

We have also recently welcomed Pam Wenger as our new Director of Corporate Governance/Board Secretary who has taken over from Steve Combe. Steve played a pivotal role in the NHS over many years both locally and working on an all-Wales basis.

Two Interim Directors have also joined the organisation since December. We would like to welcome Chris White as Interim COO and Professor Angela Hopkins as Interim Director of Nursing and Patient Experience.

i. Awards/Staff Recognition

Seven separate events were held recently to honour 255 staff working across the health board who had been nominated for a Patient Choice Awards by patients and/or their families in recognition of outstanding care. The winners of the 106 awards came from a wide range of disciplines including consultants, doctors, domestics, nursing staff, therapists and clerical staff.

At the Paul Ridd Foundation's award ceremony, Christopher Griffiths, lead for the health board's primary and acute learning disability service, was recognised with a lifetime commitment award not only for his long-standing commitment to learning disability but also for being instrumental in creating the all-Wales Care Bundle designed to help staff ensure vulnerable patients receive the right care while in hospital.

Other ABMU winners at the ceremony included Morriston Hospital ITU nurses Leanne Bowen and Leanne Mooney, emergency theatre coordinators Nicola Handley and Ross Robinson as well as Karen Carpanini, Sian Berry and Sue Johnson, sister, staff nurses and learning disability champions at the Day Surgery Unit at Princess of Wales Hospital who were all honoured in the Learning Disability Team category.

The Hospital Champions Award was won by senior staff nurse Cath Thomas for her work making the theatres at Neath Port Talbot Hospital learning disability friendly and her passion for finding a way to deliver superb treatment for patients with

learning disabilities.

Sarah Rees, who works with Bridgend Community Support Team helping patients through their secondary care pathway and discharge, won the Primary Care and Community Support Award.

They also honoured the members of staff who were Highly Commended at the awards - community learning disability nurse Joanne Hammett, staff nurse Amy Mainwaring, staff nurse Yvette Williams, intensive care unit manager Julie Keill, staff nurse Perdie Boyle and homeless and vulnerable adult nurse Janet Keauffling.

3. RECOMMENDATION

The Board is asked to note the foregoing.