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Bwrdd Iechyd Prifysgol
Abertawe Bro Morgannwg
University Health Board



Meeting Date	28 March 2019	Agenda Item	5.6 (ii)	
Report Title	Joint Regional Planning & Delivery Committee			
Report Author	Karen Stapleton, Head of Strategy and Planning ARCH			
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy			
Presented by	Tracy Myhill, Chief Executive			
Freedom of Information	Open			
Purpose of the Report	This report has been produced as an update report following the meeting held on 20 th February 2019.			
Key Issues	<ul style="list-style-type: none"> • Significant progress has been made in the last two months to reduce waiting times for patients on the Acute Coronary Syndrome (ACS) pathway • Key regional appointments have been made in Vascular services • Strong arrangements are in place for regional working between Health Boards across a range of services 			
Specific Action Required <i>(please ✓ one only)</i>	Information	Discussion	Assurance	Approval
			✓	
Recommendations	Members are asked to: <ul style="list-style-type: none"> • NOTE the current joint working that is being progressed. 			

JOINT REGIONAL PLANNING & DELIVERY COMMITTEE

The Joint Regional Planning & Delivery Committee (JRPDC) has a key role in driving forward, at pace, a range of projects that have been identified by both Hywel Dda University Health Board (HDdUHB) and Abertawe Bro Morgannwg University Health Board (ABMUHB) as priorities for joint working on a regional basis; to deliver Ministerial objectives, especially those relating to the NHS Outcomes Framework, as well as alignment to the more strategic 'A Regional Collaboration for Health' (ARCH) Programme Board and that of the Service Transformation Programme.

This paper is an update of the meeting held on 20th February 2019.

Orthopaedics Update

A report setting out the regional position as regards demand and capacity which referenced a workshop in June 2019 was received by the Committee. The main points arising from the work are as follows:

- ABMU are forecasting around 1,048 patients by 31st March 2019 reducing to around 690 by 31st March 2020 whilst HDdUHB were predicting there would be no patients waiting more than 36 weeks as of 31st March 2019;
- Joint demand and capacity modelling demonstrated that there is not a need to develop a regional facility to increase baseline capacity, as both Health Boards are able to identify plans to deliver a sustainable 36 week orthopaedics waiting times by March 2020;
- Both Health Boards are considering the future capacity requirements to progress towards 26 week compliance although it is likely that ABMU would have a 12-18 month lag in achieving this compared with HDdUHB and further work is being progressed to assess the total capacity available to deliver this from 2020/21 onwards;
- There is a need to review the pathway to understand how hospital sites could be used differently to support the overall aim to reduce waiting times;

The JRPDC was asked to: -

- Note the modelled demand and capacity position for the region
- Note that the move to sustainability in both UHBs negates the need for additional NHS capacity to be developed jointly in the short term
- Note that the final delivery points remain draft whilst both UHBs work through their demand, capacity and financial modelling with the All Wales Delivery Unit and Welsh Government
- Note that a workshop will be established in early June 2019 to review the future pathway, details of which will be shared with a future JRPDC

The JRPDC acknowledged the good work completed to date and requested a further report to the June meeting to confirm the year-end position and outline plans and arrangements for the workshop.

Cardiac Catheter Laboratory Update

A report describing the 3-5 year timeline for the development of cardiac catheter laboratories in South West Wales was received. This built on the paper shared with JRPDC committee in December 2018. The paper focused specifically on a phased proposed plan to develop capacity as outlined below:

Step 1 – Implement the approved expansion of tertiary cardiac catheter lab pathways (2019/20)

Step 2 – Commission demountable Cardiac Catheter Laboratory in Hywel Dda Health Board

Step 3 – Repatriate all Hywel Dda Health Board diagnostic angiography and simple pacing work from ABMU to Hywel Dda Health Board (2020/21)

Step 3b – commence local recruitment of staff to support year 2 of the Hywel Dda Health Board Cardiac Catheter Laboratory (2020/21)

Step 4 – Replace third cardiac catheter laboratory in Morriston Hospital (2021/22)

Step 5 – plan for 5 year growth requirements for cardiac catheter laboratory requirements (2022/23 and 2023/24)

The JRPDC was asked to note the high level 5 year plan for cardiac catheter laboratories within the south west wales region.

The Committee was also informed of the following:

- Significant progress has been made in the last two months to reduce waiting times for patients. A Treat and Repatriate service has been introduced for patients on the Acute Coronary Syndrome (ACS) pathway and has reduced wait times from in excess of 7 days to 1-2 days, to well within the 72 hour target;
- An ARCH regional workshop on cardiology was taking place on 22nd February 2019, led by the two Medical Directors;
- ABMU was about to appoint three Cardiologists.

The JRPDC also noted that verbal confirmation had been received from WHSSC that Trans-Catheter Aortic Valve Implantation (TAVI) funding had been accounted for within their 2019/20 financial plan although this had yet to be confirmed in writing

The JRPDC asked for an update on stages two and three of the plan be prepared for the June 2018 meeting as well as confirmation of the TAVI service funding for 2019/20.

Endoscopy Update

Following submission to the JRPDC at its December 2018 meeting, the Committee received the paper which highlighted the following key points:

- Fortnightly meetings were in place led by the Hywel Dda Health Board Director of Planning with the two Health Boards.
- Work to date includes: initial examination of local issues; determining the baseline for regional opportunities, including demand and capacity gaps, workforce issues and unfunded sessions;

- A workshop was planned for 19th March 2019 with clinical and service leads across the UHBs to develop and take forward a regional work programme;
- The endoscopy capacity and demand analysis tool had supported the development of a capacity and demand plan for 2019/20 for Swansea and Neath Port Talbot. The plan sought to move towards a more sustainable solution in relation to endoscopy capacity with proposed staff appointments with the aim of combining efficiency gains, increased productivity with increased workforce to allow the service to reduce the capacity gap and better manage demand;
- There was a need to move towards delivery of a six-week waiting time target for endoscopy mirroring the English NHS standard;
- FIT criteria were at the higher-end of the threshold whereas requirements were set at a more challenging level in both the English and Scottish NHS. Therefore Wales needed to seek to move to that level within a five-year period;
- There was a need to closely monitor the deliverables of reducing waiting times and better patient outcomes and it was hoped that the workshop would provide clarity in this respect;

The JRPDC noted the progress highlighted and asked for an updated report be prepared for the next meeting.

Vascular Update

The JRPDC received an update, which provided key progress points against the regional vascular work plan which is overseen by the Vascular Surgery Steering Group (VSSG) and main areas of work for noting were:

- **Doctor workforce**
Joint Middle Grade Surgical Doctor - One candidate has been interviewed and subject to achieving the English test, has accepted the post.
Consultant Post – Funding has been approved for a 9th post and interviews are planned for the end of March 2019.
- **Joint Regional Planning of a Hybrid Theatre** – A hybrid theatre featured in previous ABMUHB Integrated Medium Term Plans (IMTPs) and the original ABMUHB business case is being reviewed. As a tertiary centre, Morriston needs a hybrid theatre. Both Health Boards recognise the need for a hybrid theatre and it is included as an intention in ABMUHB's Annual Plan.
- **Implementation of the Limb at Risk Pathway - Pathway start date** - The Limb at Risk Pathway and Charcot pathway have been agreed and the proposed start date for the limb at risk pathway is April 2019. *Value-based healthcare project* - The Clinical Leads of the podiatry departments within ABM have identified areas where there are low value activities undertaken and are currently working with Finance colleagues to identify resources that could be released and redirected into higher value activities.
- **Vascular laboratory** – Discussions are ongoing to plan for the sustainability of this service. There is a proposal to establish a working group to take this forward.
- **KPMG** have been working with the vascular service for 10 weeks in Morriston, undertaking a review of discharges and bed management. A plan to implement the recommendations of the review is being prepared.

The JRPDC noted the paper and asked that an update on progress be prepared for June 2019 setting out achievements to date and next steps.

Pathology Update

A report setting out actions underway to complete the draft strategic outline case (SOC) for the development of a mid and south west Wales regional centre, regional diagnostic immunology laboratory and microbiology facility at Morriston Hospital was received.

Key actions that have been completed since the last update in December include:

- The Draft Strategic Outline Case was reported to the Hywel Dda Executive Team in November 2018 and the ABMU Executive Team in December 2018. These meetings signed off the scope of the Business Case;
- A scoping meeting was held with Welsh Government officers and representatives of the two Health Boards on the 5th December 2018;
- A Project Group meeting took place on the 16th January 2019 which took stock of the further information requests and set out the tasks to complete the SOC.

The next steps reported key milestones, included formal sign off of Draft SOC by UHBs and submission to WG in March 2019.

The JRPDC were also advised that Public Health Wales (PHW) NHS Trust have confirmed that microbiology services should be included in the scope and were in the process of submitting a statement of intent to both Chief Executives. This would increase the cost of the case due to the additional accommodation requirements

The JRPDC were updated on the overall timescale for the proposed regional centre which is circa 2025, subject to business case and planning processes. Consideration was being given to what arrangements would be required to support the services in the interim and the JRPDC agreed that there was a need for further discussions between Health Boards, outside of the meeting, to look at a collective approach to ease the current service pressures.

An update would be prepared for the next JRDCP meeting confirming the proposed plans.

Dermatology

A report setting out national and local workforce challenges was received which proposed the establishment of a Joint Planning Group for dermatology services to develop a joint dermatology plan and collaborative workforce model for the region. Key issues included:

- the current workforce challenges faced within Dermatology services nationally and locally within South West Wales;
- the establishment of a Joint Planning Group for Dermatology Services in March 2019;
- agreement that the Joint Planning Group pursue a joint dermatology plan and collaborative workforce model for the region;
- a regional workshop is being set up supported by the ARCH Programme Office.

The JRPDC noted that a transformative approach is required to consider how the current service could be provided differently. There were various digital opportunities which may help resolve current challenges and GPs had also indicated they were keen to become part of the solution. The interface with plastic surgery was being discussed with WHSSC and this would be considered as part of the review of the whole patient pathway.

The JRPDC requested an update be prepared for the next meeting of the JRPDC confirming options and proposed timescales.

Integrated Medium Term Plans (IMTP) 2019/22

A report setting out the final jointly prepared narrative included within the ABMU Annual Plan submitted to Welsh Government on 31st January 2019 (and due to be submitted with HDdUHB's Annual Plan at 31st March 2019). An update on progress against on both JRPDC and ARCH deliverables was received and noted.

Any Other Business

1. ARCH

The JRPDC noted that there would be benefit in issues coming to the JRPDC for discussion such as Hyper Acute Stroke Unit (HASU) and Neurology where there are delivery and implementation plans to be considered.

There was an ARCH workshop on 26th March 2019 to consider the next steps and the opportunities for moving forward at pace. Details would be shared with colleagues.

2. Swansea University

It was noted that there were significant changes taking place Swansea University and this presented an opportunity to refresh relationships.

3. Farewell

The JRPDC recorded their thanks to Bernadine Rees, Chair Hywel Dda Health Board for her engagement and contributions and said that she would be missed.

4. Engagement

It was noted both the ABM and Hywel Dda Community Health Boards were attending the ARCH Service Transformation Programme Board in February to receive an update on key service in the ARCH portfolio.

5. Items for Next Agenda

Workforce issues would be considered at the next JRPDC meeting.